

# FY2011 OPERATING AND CAPITAL BUDGETS

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# SOUTHERN ILLINOIS UNIVERSITY

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## Fiscal Overview

### Introduction:

The Southern Illinois University is in an era of unprecedented opportunities and challenges. Higher education is changing dramatically in the State of Illinois and is being transformed by external forces. State appropriations for higher education continue to decline as a percentage of the state's budget. The State's spending priorities have shifted over time to reflect public concerns about K-12 education, medical assistance for the elderly, crime, and child welfare. In a time of increased competition, new technological innovations, shifting demographics, constrained resources and renewed demands for accountability, SIU must position itself to meet these opportunities and challenges. We strive to provide a level of excellence in our missions of teaching, research, and service that is nationally recognized.

To seize the opportunities and meet the challenges that lie before the University, priorities must be set that focus the entire University community on improving student learning and achievement, increasing research and scholarship opportunities, administrative productivity, ensuring program access and quality, and broadening fundraising and outreach capabilities. This budget outlines the goals, priorities, and resource allocation decisions necessary to achieve success in each of the critical priority areas.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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## Mission:



Southern Illinois University Carbondale, now in its second century, is a major public higher education institution dedicated to quality academic endeavors in teaching and research, to supportive programming for student needs and development, to effective social and economic initiatives in community, regional, and statewide contexts, and to affirmative action and equal opportunity.

Enrolling students throughout Illinois and the United States and from a large number of foreign countries, SIUC actively promotes the intellectual and social benefits of cultural pluralism, encourages the participation of non-traditional groups, and intentionally provides a cosmopolitan and general education context which expands student horizons and leads to superior undergraduate education.



Seeking to meet educational, vocational, social, and personal needs of its diverse population of students and helping them fully realize their potential is a central purpose of the University. Emphasis on accessibility and regional service which creates distinctive instructional, research, and public service programs also gives SIUC its special character among the nation's research universities, and underlies other academic developments, such as its extensive doctoral programs and the schools of medicine and law.

Committed to the concept that research and creative activity are inherently valuable, the University supports intellectual exploration at advanced levels in traditional disciplines and in numerous specialized research undertakings, some of which are related directly to the southern Illinois region. Research directions are evolved from staff and facility strengths in keeping with long-term preparation and planning.

Even as the University constantly strives to perpetuate high quality in both instruction and research, it continues a long tradition of service to its

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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community and region. Its unusual strengths in the creative and performing arts provide wide-ranging educational, entertainment, and cultural opportunities for its students, faculty, staff, and the public at large. Its programs of public service and its involvement in the civic and social development of the region are manifestations of a general commitment to enhance the quality of life through the exercise of academic skills and application of problem-solving techniques. The University seeks to help solve social, economic, educational, scientific, and technological problems and thereby to improve the well being of those whose lives come into contact with it.

## Vision:

The world of Southern Illinois University Carbondale is changing. We will have a different mix, if not different numbers of students at the end of the second decade of the 21st century. It is anticipated that up to 25 percent of the student population will be graduate students, while our undergraduate population should remain relatively steady. We will be known for a faculty and a student body that reflect the human and ethnic diversity and intellectual pluralism of the world. The academic credentials of our faculty will represent some of the best universities in the world. In some disciplines



they will be world experts, in all they will be esteemed by their peers. Our staff will be challenged to be the very best in their respective fields.

Our campus will continue to be a place that is esteemed for its natural beauty. We will have new and redefined programs, while some programs will be eliminated over the next few decades. Our region and our state will view us differently than they do now. We will be seen as a strong public research university that provides the most relevant and comprehensive research experience for students who study here. Our resource streams will be different. As historical data indicate, the percentage of resources from the state in relation to our total budget will continue to decrease and resources from other sources will grow. The margin for excellence will be developed through research and private support, while the state will continue to provide the basic support for our University.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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## Long Term Goals:

Goal 1: Recruit, Retain, and Reward Critical Faculty and Staff: As a research university with a *student-responsive* learning environment, SIUC must recruit and retain nationally and internationally recognized faculty committed to teaching, research, scholarly and creative activity, and outreach in order to accomplish its mission. In addition, one important University priority includes strengthening our commitment to faculty and staff development and ensuring a closer link between productivity, workload, and reward systems. SIUC must enhance the level of faculty and staff compensation to achieve these goals. Compensation must reward faculty and staff productivity and contribution toward achieving University priorities of: creating opportunity through accessibility; providing for student success through excellence in instruction; and expanding the University's contribution to scholarly research. This long term goal is consistent with SIUC's target to establish faculty salaries comparable to those of our peer and aspirational peer institutions.

Goal 2: Transportation Education Center: The construction contract has been awarded and construction has begun for the Transportation Education Center and is expected to be substantially complete in the Summer of 2012. The Transportation Education Center (TEC) is a student oriented educational facility located at Southern Illinois Airport to serve SIUC's Applied Transportation Degree programs. This facility will consolidate automotive and aviation degree programs, students, and faculty in one location. The total square footage is estimated to be 190,961 gross square feet consisting of a main facility (148,183 gsf), fleet storage (31,868 gsf), and an engine test facility (10,910 gsf). This project includes state funding for the Leadership in Energy and Environmental Design [LEEDS] certification.

Our *Southern at 150: Building Excellence Through Commitment* states that we will “continue to lobby for state funds for new building construction, major renovations of existing buildings, and deferred maintenance.” We will continue to actively pursue this goal.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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Goal 3: Enhance Sources of External Funding: SIUC will work to identify, pursue, and obtain new sources of external grant and contract funding by establishing relationships with granting organizations, private industry, and foundations and promote the University as a research institution of high quality.

In addition, Southern Illinois University Carbondale must complement state, tuition, and grant support with private fundraising. The \$100 million Opportunity Through Excellence Campaign was successfully concluded on June 30, 2008, with a total of \$106.2 million raised. Our current focus is to complete the private support initiatives of Saluki Way, as well as to continue to generate support for need based and academic scholarships. The SIU Foundation 2009-2012 Strategic Plan identifies a planning phase of a second comprehensive campaign with a preliminary goal in the \$300-\$500 million range.

Goal 4: Enhance the Quality of Undergraduate and Graduate Students: As we strive to raise our program standards, we must also raise the standards for and expectations of incoming students. We must actively recruit and retain a diverse group of exceptional students for our undergraduate and graduate programs from throughout the region, the nation, and the international community. The University will ultimately benefit from raising our standards in terms of recruitment, retention, and a higher expected performance level of our students; thereby enhancing the academic reputation of the institution. The long term goal is to strengthen the admission requirements while continuing to strengthen the diversity of the student population. Our commitment to diversity, one of our core values, states that “our student body must reflect the human and ethnic diversity and intellectual pluralism of the world.”

Goal 5: Enrich Our Campus by Developing and Maintaining Campus Buildings and Facilities: The entire learning and living environment that is experienced by students, faculty, staff and the local community is directly affected by the quality of all physical aspects of the campus. This environment is critical to the success of the University and the community. We must continue to enhance and maximize the productivity of our students, faculty, and staff. The University continues to use the 2006 Campus Master Plan as guidance for long-term planning needs of the campus facilities.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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Morris Library recently underwent a significant renovation which has been completed on floors one through five as well as the basement. The Illinois Capital Bill includes funding to complete floors six and seven and relocate the collections from the McLafferty Annex to Morris Library.

The Saluki Way project is nearing completion, including the new football stadium and an addition to the SIU Arena which will be ready for 2010-2011 Season.

A final site for the Student Services Building has been identified and programming for the building along with architecture and engineering work will be completed for final project approval. A construction award planned for Fall 2011 initiating an anticipated 18-24 month construction phase. Classroom initiatives projects will continue to focus on educational classrooms, laboratories, and studios to ensure that they are functional and adaptable to technological advances.

Goal 6: Enhance Student Learning and Outcomes: One of the goals stated in the SIUC mission statement is to provide “supportive programming for student needs and development.” In order to address these needs, SIUC currently has a number of programs in place that are designed to enhance a student’s experiences at the University. The Saluki First Year experience (SFY) completed its pilot and planning year as SIUC’s formal first year experience Program. SFY will develop into a comprehensive and integrated effort to organize first year experience activities using proven strategies to improve retention and success. The campus will engage in an examination and discussion of “university college” structures as a possible means to improve the quality and success of the undergraduate experience.

The University prides itself upon providing undergraduate students with opportunities to participate in studio and performing arts programs, faculty-directed scholarship, and scientific research. Programs such as Research Rookies (experiences for freshmen), McNair Scholars, and Undergraduate Research Assistantships provide academic and financial support for student involvement in faculty- and student-initiated learning experiences that improve student performance and retention, and prepare students for future education and professions.

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

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## Mission:

The mission of the SIU School of Medicine is to assist the people of central and southern Illinois in meeting their health care needs through education, patient care, research, and service to the community.

## Vision/Focus:

SIU School of Medicine will be a preeminent medical school stressing excellence and compassion in its programs. The School's education programs will be among the finest in the world, leading in innovation and scholarship, and excelling in the preparation of physicians and biomedical scientists. The School's clinical programs will bring the highest quality medical care to central and southern Illinois, extending these services through effective community outreach programs. Through the application of cutting-edge methodologies and ideas, the School's research programs will provide new avenues of thought to improve health care and enhance synergy with the School's education and patient care programs. SIU School of Medicine's highest aim is to serve its community through the advancement of knowledge and its application for the common good.



The following organizational principles are integral to the School's mission and vision/focus, and provide important context for the medical school's programs:

- **Innovation and Leadership:** The School is committed to innovation and leadership in its academic, research and service programs. Individual faculty members acknowledge their roles to become leaders in their fields.
- **Excellence and Continuous Improvement:** The School is committed to excellence and continuous improvement in its programs, based upon rigorous assessment of outcomes and performance. The School is a "learning organization" and favors excellence over growth.

# SOUTHERN ILLINOIS UNIVERSITY

## SCHOOL OF MEDICINE

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- **Collaboration and Partnership:** True to its roots as a public, community-based medical school, the School values collaboration and partnership with community health care providers, other institutions of higher learning, and other organizations who seek to improve health and enhance knowledge.
- **Diversity and Inclusion:** The School is committed to cultural and ethnic diversity. Individuals of varying backgrounds and interests will be encouraged to grow alongside one another in a secure, nurturing and professional atmosphere. The medical school will seek, appreciate, and respect individual diversity, and will mirror the community in which it exists.
- **Compassion and Respect:** Providing up-to-date care for the sick and injured, promoting wellness, and exploring new avenues to improve medical care in the future are our professional callings. Compassion and respect for the individual will be reflected in and advanced throughout the medical school's programs.
- **Integrity and Accountability:** The School expects its faculty, staff, and students to understand, engage in critical dialogue about, and perform to the highest standards of professional and personal integrity.
- **Regional and Community Focus:** The School's focus is upon central and southern Illinois – a diverse region, featuring rural areas, small towns and cities – with the mission of improving health care and advancing medical knowledge within its region and beyond.

Southern Illinois University (SIU) School of Medicine was founded in 1970 with a legislative mandate to help meet the health care needs of the people of central and southern Illinois. The School has maintained a firm commitment to that mandate, emphasizing innovative and high-quality medical education, patient care, clinical outreach, and research programs. Building upon its original primary care focus, the School has grown and matured to provide a wide array of primary and multi-specialty educational and patient care programs.

*From Southern Illinois University School of Medicine, Strategic Plan 2007 - 2011.*

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

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## Long Term Goals:

### Education

SIU School of Medicine is an internationally recognized innovator in the education of physicians and biomedical scientists. The School embraces this tradition and is committed to being the finest medical education institution in the world. The medical school's heritage of "being the best" is based upon the development and delivery of a medical curriculum that utilizes new methods, approaches, and models designed to transform the learner into a knowledgeable, skillful, and compassionate practicing physician. The School's educational programs instill in its graduates the ability to accurately evaluate and integrate new knowledge throughout their careers. The School's entire faculty shares a passion and a responsibility for teaching.

Goal 1: The School's medical education programs will continue to produce excellent physicians for the region. These programs will recognize and build upon the School's historic excellence in primary care.

Goal 2: The School will lead in the development and dissemination of new knowledge and practice in the field of medical education.

Goal 3: The School will enhance and reward the teaching skills of its faculty and other medical educators.

### Patient Care

SIU School of Medicine is committed to providing excellent patient care designed to improve health care outcomes in the region. The School's primary and specialty patient care programs offer comprehensive services at the highest standards of care, grounded in basic and clinical research. These patient care programs afford educational and clinical research opportunities for medical students, resident physicians, and fellows. Patient care programs will be kept in balance with the medical school's educational and research missions.

# SOUTHERN ILLINOIS UNIVERSITY

## SCHOOL OF MEDICINE

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Goal 4: The School will provide excellent patient care for the region, serving as a referral center and supporting accessible and comprehensive care.

Goal 5: The School will develop and implement new approaches and models for patient care and safety, based on continuous assessment and improvement of the School's clinical practice, and in response to changes in the region's health care system.

### Research

SIU School of Medicine's research programs will focus on research that is relevant to the health problems of the people of Illinois and in which the School's basic and clinical scientists may significantly contribute to the development of new knowledge. Biomedical research provides the scientific basis for advances in medical treatments and directly leads to improvements in the effectiveness and quality of patient care. The School's research programs are essential to innovation in medical education and the provision of high-quality medical care at SIU. To expand the impact of research, the medical school will support the research components of its Centers of Excellence and seek opportunities for collaboration with other university faculty, scientists in private research centers, and health professionals in the affiliated hospitals.

Goal 6: The School will expand research productivity through increasing numbers of research faculty, enhancing faculty development opportunities and the research infrastructure, and augmenting collaborative research programs.

Goal 7: The School will expand clinical, translational, and population health research.

### Service to the Community

SIU School of Medicine will serve its community by focusing its resources on regional health needs, enhancing its infrastructure in support of critical programs, and engaging the community as an organization and as individuals concerned with its welfare and advancement.

# SOUTHERN ILLINOIS UNIVERSITY

## SCHOOL OF MEDICINE

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Goal 8: The School will encourage community service among its faculty, staff, and students, and seek opportunities for the medical school to participate in community service at the institutional level.

Goal 9: The School will focus on the areas of cancer/oncology, children's health, neuroscience, and medical education as Centers of Excellence.

The Simmons Cancer Institute at SIU is among the medical school's highest priority Centers of Excellence programs. The Cancer Institute augments SIU's present capabilities in basic science and clinical research in cancer, and makes sophisticated treatment resources and options available to local health care providers and the population of central and southern Illinois.

Goal 10: The School will develop a consistent, effective image within the community and region, and within the medical and scientific professions.

*From Southern Illinois University School of Medicine, Strategic Plan 2007 – 2011; and the FY2011 SIU Resource Allocation and Management Program (RAMP), SIU School of Medicine section.*

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

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## Mission:

Southern Illinois University Edwardsville is a public comprehensive university dedicated to the communication, expansion, and integration of knowledge through excellent undergraduate education as its first priority and complementary excellent graduate and professional academic programs; through the scholarly, creative and research activity of its faculty, staff and students; and through public service and cultural and arts programming in its region.



## Vision:

Southern Illinois University Edwardsville, as a premier Metropolitan University, will be recognized nationally for the excellence of its programs and development of professional and community leaders.

## Statement on Diversity:

All societies and peoples have contributed to the rich mix of contemporary humanity. In order to achieve domestic and international peace, social justice, and the development of full human potential, we must build on this diversity. SIUE nurtures an open, harmonious, and hospitable climate that facilitates learning and work. Each member of the University is responsible for contributing to such a campus environment.

SIUE is committed to education that explores the historic significance of diversity in order to understand the present and to better enable our community to engage the future. Integral to this commitment, SIUE strives for a student body and a workforce that manifests diversity.

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

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## Focus:

Southern Illinois University Edwardsville serves traditional college-aged undergraduate students, with many commuting from the surrounding area, as well as older, part-time, and minority students. The campus offers a balance of instruction, research, and public service programs consonant with its role as the only public university in southwestern Illinois. Southern Illinois University Edwardsville also administers the School of Dental Medicine at Alton and operates a center in East St. Louis. In addition to pursuing statewide goals and priorities, Southern Illinois University Edwardsville:



- offers undergraduate programs and master's programs encompassing instruction in arts and sciences, education, social services, business, engineering, and the health professions in order to improve the quality of life, economy, health care, and environment in the greater St. Louis metropolitan area;
- emphasizes graduate-level programs that prepare practitioners and professionals in those fields that are particularly relevant to addressing the social, economic, and health-care needs of the region;
- focuses off-campus programs in southwestern Illinois, except in fields such as nursing in which the University is distinctly positioned to offer off-campus completion programs for the entire southern Illinois area;
- addresses the need for dentists in the central and southern regions of the state through its School of Dental Medicine; and
- addresses the need for pharmacists in the central and southern regions of the state through its School of Pharmacy.

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

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## Statement of Values:

Recognizing public education as the cornerstone of a democracy, SIUE carries out its mission based on certain fundamental, shared values. We *value*:

### Citizenship

- Social, civic and political responsibility, globally, nationally, locally, and within the University
- Active partnerships and a climate of collaboration and cooperation among faculty, staff, students and the larger community
- Environmental stewardship

### Excellence

- High quality student learning
- Continuous improvement and innovation
- Outstanding scholarship and public service
- Standards consonant with the premier status to which we aspire

### Integrity

- Accountability to those we serve and from whom we receive support
- Honesty in our communications and in our actions

### Openness

- Inclusion of the rich diversity of humankind in all aspects of university life
- Respect for individual differences
- Intellectual freedom and diversity of thought
- Access for all who can benefit from our programs

### Wisdom

- Creation, preservation, and sharing of knowledge
- Application of knowledge in a manner that promotes the common good
- Life-long learning

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

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## Long Term Goals:

Goal 1: Engaged Students and Capable Graduates: Attract a diverse student body, including traditional, non-traditional, commuter, and residential scholars, and nurture, educate, and graduate students who achieve the objectives for baccalaureate, graduate, and professional degrees.

Goal 2: Innovative High Quality Programs: Develop, deliver, and continually improve high quality academic programs appropriate for a Metropolitan University.

Goal 3: Committed Faculty and Staff: Recruit and support a diverse faculty and staff known for providing the highest quality educational opportunity, scholarship, and service.

Goal 4: Harmonious Campus Climate: Foster a harmonious student-centered campus characterized by integrity, cooperation, open dialogue, and mutual respect among individuals with different backgrounds, cultures, and perspectives.

Goal 5: Active Community Engagement: Achieve an integral and indispensable relationship with Illinois and the St. Louis metropolitan area; work cooperatively within SIU to make the whole greater than the sum of its parts.

Goal 6: Sound Physical and Financial Assets: Develop, maintain, and protect the University's assets in a financially, aesthetically, and environmentally responsible manner.

Goal 7: Excellent Reputation: Participate and excel in actions that earn national recognition for quality.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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## FY 2011 Highest Priorities:

### **Priority 1: Recruit, Retain, & Reward Faculty and Staff** **\$500,000**

The highest priority for SIUC in FY11 is to continue along the path of obtaining salary parity with our peer and aspirational peer institutions. The University must enhance the level of faculty and staff compensation to achieve these goals. Merit recommendations must reward faculty productivity and faculty contribution towards achieving University and state priorities. In addition, contracts with negotiated employees include FY11 commitments for parity and promotions. Significant progress has been made toward establishing salary parity with our peers. As of Fall 2009, Professors, Assistant and Associate Professors are less than one percent below their peers, however, Instructors and Lecturers remain over 13% behind their peers. The University plans to use \$500,000 in state appropriations reallocated for the purpose of awarding promotion.

### **Priority 2: Enhance Recruitment and Retention Initiatives** **\$708,748**

An investment of \$200,000 in reallocated state appropriations will be used to establish a computer-based math learning laboratory. This facility will use computer-based teaching platforms combined with a mastery training strategy to significantly improve math success rates for core math classes, thereby improving retention and graduations rates.

Recruitment efforts will be significantly bolstered with the reallocation of three staff positions to enhance recruitment locally as well as the border state region and improve the on-line recruitment through social media and web based strategies. Additionally, \$383,000 of state appropriations will be reallocated to support the recruitment efforts in the form of strategic marketing and advertising initiatives, postage and other support costs.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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## **Priority 3: Completion of Morris Library**

**\$1,950,000**

During the renovations of Morris Library, it was determined to delay the completion of floors six and seven and the relocation of most of the collections due to lack of funding. At the present time, floors six and seven await interior walls and final finishes. In addition, shelving for the collections is needed to return the collections to Morris Library. The Illinois Capital Bill includes funding to finish the project as well as the repayment of University funds disbursed for construction costs.

## **Priority 4: Ensuring Our Support for Students**

**\$120,000**

Reflecting students as our priority, SIUC held tuition at last year's rates. Additionally \$120,000 in state appropriations was reallocated to fund an increase in student employee wages. In balancing the budget for FY11, the campus preserved Graduate Assistants and Student Work positions from budget reductions.

## **Priority 5: Enhance the Learning and Living Environment of the Campus**

**\$42,519,700**

At the start of FY11, construction began on the Transportation Education Center. This Center will provide state of the art education, training and research facilities for both the automotive and aviation degree programs. The facility, located at the Southern Illinois Airport, consists of nearly 191,000 square feet in three buildings and is funded by State Capital funds. FY11 construction expenditures are budgeted at \$27,019,700.

Fall 2010 will mark the completion of the new football stadium and SIU Arena renovation and addition which began in the fall of 2008 as the Saluki Way project. The Saluki Way project is funded by the sale of revenue bonds to be paid back from student fees and private donations. FY11 expenditures are budgeted at \$13,700,000.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

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Planning for a new Student Services Building is entering the architecture and engineer project phase. Final project approval is anticipated by the end of 2010, with construction beginning as early as Fall 2011. Architecture and Engineering costs are budgeted at \$1,800,000 as a result of bond financing funded by student fees.

In FY07, the SIU Board of Trustees authorized a student fee for facilities maintenance. This fee will be used for facilities and maintenance costs not supported by the Revenue Bond System. Current needs include: health/life/safety issues; classroom and laboratory upgrades; piping and water line replacements; roof replacements; heating, ventilation and air conditioning upgrades; and electrical system upgrades.

# SOUTHERN ILLINOIS UNIVERSITY

## SCHOOL OF MEDICINE

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### FY 2011 Highest Priorities:

SIU School of Medicine's FY2011 highest priorities support its mission, focus, and long term goals as well as the SIU Carbondale *Southern at 150: Building Excellence Through Commitment* strategies. All amounts listed below are new, existing or internally reallocated funds.\*

#### Priority 1: Recruit, Retain, and Reward Faculty and Staff      \$ 207,300

The medical school will continue to invest in faculty and staff salaries so as to recruit, retain, and reward faculty and staff in high-priority activities, foster productivity and contribution, and approach salary parity with peer institutions. In FY2011, funds will come from internal reallocation and be used to support promotions for faculty, planned market equity adjustments for non-represented employees, and time-in-service adjustments for represented employees. If/as further reallocation occurs, general salary increases may be considered later in the year, likely as a non-recurring lump sum payment. General salary increases, including those for represented units under negotiation, will be from reallocated funds and according to contract terms. Supports the *Southern at 150* faculty excellence commitment and all medical school priorities. FY2011 Investment: Operating Funds – State (Reallocated): \$101,400; Operating Funds – Non-State (Reallocated): \$105,900.

#### Priority 2: Simmons Cancer Institute Building O&M      \$ 1,200,000

The Simmons Cancer Institute at SIU is one of the medical school's premier programs. In FY2011, SIU is seeking \$1,200,000 in permanent funding from the state to address the facility's operations and maintenance (O&M) needs. Construction of the Simmons Cancer Institute facility was completed in 2008, but the building had been unopened awaiting allocation of O&M funding by the State of Illinois. A special state appropriation was received in late FY2010 to open the facility. Administrative and program staff were relocated to the SCI building in June 2010; clinic operations were opened in July 2010. Supports the *Southern at 150*

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\* Amounts and fund sources estimated as of July 29, 2010, and are subject to change. Priorities may be revised or eliminated, depending upon the availability of funds.

# SOUTHERN ILLINOIS UNIVERSITY

## SCHOOL OF MEDICINE

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commitments for service and research leadership, and the medical school's centers of excellence, research, and patient care service priorities. FY2011 Investment: Operating Funds - State (New): \$1,200,000.

### Priority 3: Hospital Programs/Springfield \$ 7,450,000

SIU School of Medicine and its Springfield-based affiliated hospitals, Memorial Medical Center and St. John's Hospital, continue to expand and improve cooperative patient care, educational, and research programs of benefit to the region's citizens. FY2011 investments will continue recruitment of additional medical and surgical subspecialists for collaborative hospital-based programs such as the Children's Hospital, neurology, women's health initiative, graduate medical education training programs, and primary and tertiary care medical and surgical service programs. Supports the *Southern at 150* commitment for regional service, and the medical school's centers of excellence and patient care service goals. FY2011 Investment: Grants/Contracts (New): \$7,450,000.

### Priority 4: Key Recruitments \$ 690,000

Two key recruitments in the medical school's leadership are planned for FY2011. Supports the *Southern at 150* commitments for strong leadership in the medical school's programs.

- Chair of Neurology: \$290,000  
The medical school will recruit a new Chair of Neurology in FY2011. This position will continue improvements in this important program. FY2011 Investment: Operating Funds – State/Non-State (Reallocated): \$40,000; Hospital Contracts (New): \$250,000\*\*.
- Associate Dean for Clinical Affairs/CEO-SIU HealthCare \$400,000  
In FY2011, SIU School of Medicine and SIU HealthCare will recruit a physician to serve as the medical school's associate dean for clinical affairs and chief executive officer for the practice plan. FY2011 Investment: Operating Funds –

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\*\* Funds included in the Priority 3 Hospital Programs/Springfield number.

# SOUTHERN ILLINOIS UNIVERSITY

## SCHOOL OF MEDICINE

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State/Non-State (Reallocated): \$200,000; Clinical Revenue (Reallocated): \$200,000.

### Priority 5: Capital Improvements

\$ 913,000

Several high-priority capital improvement projects are planned for FY2011, assuming availability of capital improvement funds and reserves. Collectively, these projects support the *Southern at 150* commitments and aspirations for campus enrichment, research leadership, excellence in professional programs, and service to the region; as well as the medical school's goals for continued leadership and innovation in medical education, patient care, research, and community service.

- General Infrastructure – Campus Repair/Springfield: \$226,000  
Funds will be used to address various projects, with funding coming from the medical school's share of capital renewal allocations by the State of Illinois. Projects will include equipment replacement and system repairs, wall and sidewalk repairs, and other small improvement projects throughout the Springfield campus. FY2011 Investment: Operating Funds – State (New): \$226,000.
- 751 Building Roof Replacement/Springfield: \$440,000  
This project will replace the existing roof on the 751 Rutledge Building, Springfield campus. FY2011 Investment: Capital Reserves (Reallocated): \$440,000.
- 801/911/913 Building Parking Lot Improvements/Springfield: \$140,000  
Funds will be used to resurface the main employee parking lot behind the 801, 911, and 913 N. Rutledge buildings on the Springfield medical campus. FY2011 Investment: Capital Reserves (Reallocated): \$140,000.
- Miscellaneous Projects/Springfield: \$107,000  
Several small projects will be completed on the Springfield medical campus, including upgrade of security camera systems, external painting of buildings, and general improvements. FY2011 Investment: Operating Funds (Reallocated): \$107,000.

Other important capital projects will be performed as funds allow.

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

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## FY 2011 Highest Priorities:

The University Planning and Budget Council identified and employed the following assumptions when developing SIUE's FY11 operational budget:

1. SIUE's state appropriation will reflect a 7.6% decrease from FY10, including the loss of one-half of the School of Pharmacy appropriation from Other State Funds.
2. Enrollment in FY11 will be equal to that of FY10; no growth and no loss.

### **Priority 1: Negotiated Mandatory Salary Increases** **\$601,300**

Salary increases are planned for represented faculty and staff and those covered by prevailing wage agreements. This amount includes a reserve for negotiated employees whose salary increases are determined through collective bargaining agreements (These estimates for negotiated employees are used for budgeting purposes; however, actual salary increases could be higher or lower based on collective bargaining results). Resources to fund this priority will come from the Income Fund. This priority meets SIUE's long-term goal of Committed Faculty and Staff.

### **Priority 2: Enhance Student Financial Assistance** **\$337,500**

The goals of this comprehensive institutional aid program are: 1) bridge the "gap" between escalating costs and an undergraduate student's ability to pay; 2) expand merit based programs targeting the top 5% to 10% of the admitted student pool while addressing an ever increasing level of unmet financial need; and 3) maintain a highly competitive scholarship program which targets the top 1% of the new freshman class each year. This comprehensive program is also designed to increase the overall percentage of minority students receiving institutional aid. Resources for this priority will come from the Income Fund. This priority meets SIUE's long-term goal of Engaged Students and Capable Graduates.

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

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## Priority 3: School of Pharmacy Operations

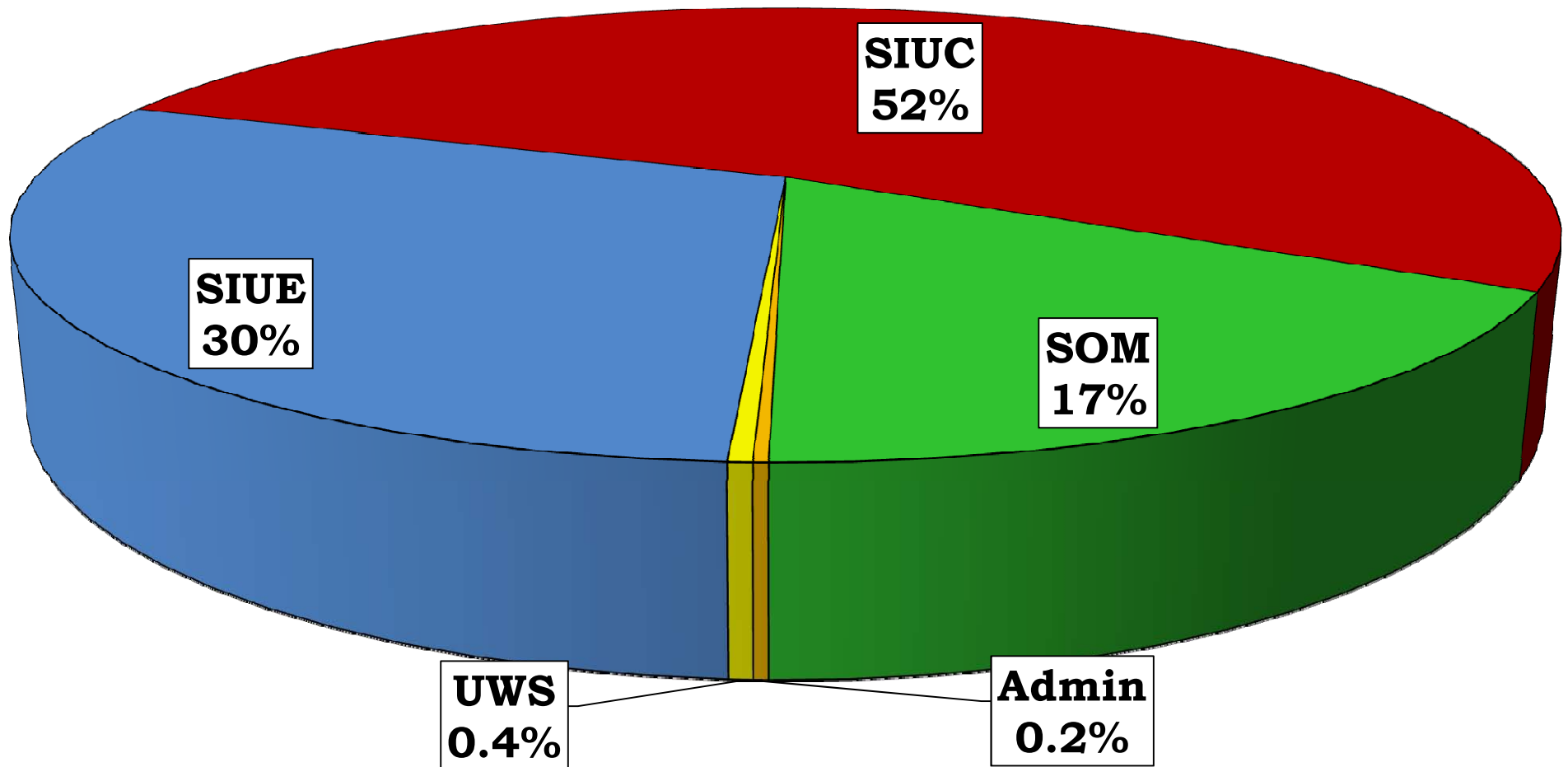
\$1,250,000

The FY11 Other State Funds appropriation for the School of Pharmacy was reduced by 50%, or \$1.25 million, from the FY10 level. To continue the operation of the school, University resources will be used on an interim basis until the reduction of \$1.25M in state appropriation funding is restored for the School's administrative, faculty, and staff positions. The School of Pharmacy admitted its inaugural class of 82 students in Fall 2005 and as of Fall 2010, more than 315 students are enrolled in the School. Over 90% of the Pharmacy students come from Illinois. This is the highest academic program priority of SIUE and resources will come from the Income Fund. This priority meets SIUE's long-term goal of Innovative High Quality Programs.



# Southern Illinois University

## FY 2011 Expenditure Budget by Major Budget Unit



**Total = \$847,632,439**



# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 OPERATING BUDGET

### BY LINE ITEMS AND MAJOR FUND GROUPS

	Appropriated Funds (4)	Income Funds	Grants and Contracts (2)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (3) Departments
<b>Beginning Cash Balance (1)</b>	\$0	\$170,200	\$0	\$29,350,004	\$25,878,913	\$40,306,412	\$95,705,529	\$5,143,851
<b>Revenue</b>								
General Revenue (Tax Dollars)	\$220,813,500	\$0	\$0	\$0	\$0	\$0	\$220,813,500	\$0
Tuition / Student Fees	0	191,569,900	0	0	25,864,748	47,816,884	265,251,532	0
Interest Income	0	760,900	514,700	416,000	571,057	1,199,760	3,462,417	284,600
Sales & Services / Other Income	0	1,479,000	129,268,919	16,187,449	115,854,228	89,692,536	352,482,132	157,846,227
<b>Total Revenue</b>	<b>\$220,813,500</b>	<b>\$193,809,800</b>	<b>\$129,783,619</b>	<b>\$16,603,449</b>	<b>\$142,290,033</b>	<b>\$138,709,180</b>	<b>\$842,009,581</b>	<b>\$158,130,827</b>
<b>Expenditures</b>								
Personal Services	\$198,170,800	\$117,275,615	\$42,747,486	\$2,579,209	\$53,792,375	\$58,890,414	\$473,455,899	\$41,216,171
Travel	40,300	2,860,107	1,942,208	915,547	215,567	2,493,265	8,466,994	199,150
Equipment	1,204,200	10,091,892	3,682,928	2,770,972	1,497,085	3,933,704	23,180,781	2,135,348
Commodities	922,800	7,664,341	5,884,149	707,857	7,245,609	5,844,435	28,269,191	12,341,092
Contractual Services	11,081,700	38,315,132	21,817,840	6,152,800	40,241,784	42,996,847	160,606,103	51,165,309
Group Insurance	3,411,300	1,755,500	0	80,800	1,121,985	419,549	6,789,134	5,680,029
Operation of Automotive Equip	633,100	389,639	639,058	81,000	154,067	469,147	2,366,011	2,387,481
Telecommunication	1,757,400	888,575	332,598	66,920	1,739,908	1,536,229	6,321,630	3,718,479
Social Security/Medicare	2,341,900	3,057,077	202,098	4,712	200,440	475,991	6,282,218	19,500
Permanent Improvements	0	1,085,488	359,396	0	100	4,074,500	5,519,484	32,660,000
Other Expenses	1,250,000	249,000	17,083,392	1,056,153	8,371,725	9,317,340	37,327,610	5,680,622
Awards & Grants	0	10,232,634	35,092,466	476,500	16,260	4,671,903	50,489,763	14,748
Transfers to Debt Service & Reserves	0	0	0	0	31,951,121	6,606,500	38,557,621	559,500
<b>Total Expenditures &amp; Transfers</b>	<b>\$220,813,500</b>	<b>\$193,865,000</b>	<b>\$129,783,619</b>	<b>\$14,892,470</b>	<b>\$146,548,026</b>	<b>\$141,729,824</b>	<b>\$847,632,439</b>	<b>\$157,777,429</b>
Planned Operating Results (+/-)	0	(55,200)	0	1,710,979	(4,257,993)	(3,020,644)	(5,622,858)	353,398
<b>Estimated Ending Cash Balance</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$31,060,983</b>	<b>\$21,620,920</b>	<b>\$37,285,768</b>	<b>\$90,082,671</b>	<b>\$5,497,249</b>

## Notes:

- (1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.
- (2) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant, therefore the cash balance is reflected as zero.
- (3) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.
- (4) Direct payments by the State of Illinois for staff benefits on behalf of the University total about \$122 million per year.
- (5) Payments due to the SIU System from the State for FY10 of \$18,348,274 as of 8/13/10.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## FY 2011 OPERATING BUDGET

### BY LINE ITEMS AND MAJOR FUND GROUPS

	Appropriated Funds	Income Funds	Grants and Contracts (2)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (3) Departments
<b>Beginning Cash Balance (1)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,999,700</b>	<b>\$15,838,850</b>	<b>\$16,046,750</b>	<b>\$40,885,300</b>	<b>\$3,411,300</b>
<b>Revenue</b>								
General Revenue (Tax Dollars)	\$113,580,600	\$0	\$0	\$0	\$0	\$0	<b>\$113,580,600</b>	\$0
Tuition / Student Fees	0	110,256,400	0	0	17,956,250	29,481,900	<b>157,694,550</b>	0
Interest Income	0	541,400	514,700	215,000	429,000	750,650	<b>2,450,750</b>	284,600
Sales & Services / Other Income	0	0	76,529,300	5,500,000	46,611,100	34,997,650	<b>163,638,050</b>	111,360,200
<b>Total Revenue</b>	<b>\$113,580,600</b>	<b>\$110,797,800</b>	<b>\$77,044,000</b>	<b>\$5,715,000</b>	<b>\$64,996,350</b>	<b>\$65,230,200</b>	<b>\$437,363,950</b>	<b>\$111,644,800</b>
<b>Expenditures</b>								
Personal Services	\$103,367,100	\$66,342,000	\$24,407,500	\$1,650,500	\$21,166,000	\$17,587,900	<b>\$234,521,000</b>	\$28,617,450
Travel	1,700	1,600,000	1,523,900	555,700	131,000	1,634,150	<b>5,446,450</b>	116,500
Equipment	1,186,200	6,200,000	1,443,700	516,900	890,700	1,243,750	<b>11,481,250</b>	1,553,100
Commodities	768,700	4,600,000	2,383,300	306,400	5,713,600	2,948,950	<b>16,720,950</b>	10,816,900
Contractual Services	3,414,200	22,000,000	12,755,600	2,287,700	23,028,250	28,785,150	<b>92,270,900</b>	28,070,900
Group Insurance	2,427,200	438,000	0	80,800	444,950	73,450	<b>3,464,400</b>	5,655,800
Operation of Automotive Equip	444,400	200,000	489,200	52,200	83,150	306,500	<b>1,575,450</b>	1,858,800
Telecommunication	652,800	552,000	151,900	40,900	485,650	992,900	<b>2,876,150</b>	1,214,150
Social Security/Medicare	1,318,300	1,600,000	22,400	0	0	0	<b>2,940,700</b>	0
Permanent Improvement	0	48,400	0	0	100	2,500	<b>51,000</b>	32,500,000
Other Expenses	0	249,000	11,352,900	223,900	163,050	4,997,050	<b>16,985,900</b>	1,108,050
Awards & Grants	0	6,968,400	22,513,600	0	16,000	3,214,000	<b>32,712,000</b>	1,000
Transfers to Debt Service & Reserves	0	0	0	0	15,839,600	6,503,400	<b>22,343,000</b>	557,000
<b>Total Expenditures &amp; Transfers</b>	<b>\$113,580,600</b>	<b>\$110,797,800</b>	<b>\$77,044,000</b>	<b>\$5,715,000</b>	<b>\$67,962,050</b>	<b>\$68,289,700</b>	<b>\$443,389,150</b>	<b>\$112,069,650</b>
Planned Operating Results (+/-)	0	0	0	0	(2,965,700)	(3,059,500)	<b>(6,025,200)</b>	(424,850)
<b>Estimated Ending Cash Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,999,700</b>	<b>\$12,873,150</b>	<b>\$12,987,250</b>	<b>\$34,860,100</b>	<b>\$2,986,450</b>

## Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

(2) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant; therefore, the cash balance is reflected as zero.

(3) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## FY 2011 OPERATING BUDGET

### BY LINE ITEMS AND MAJOR FUND GROUPS

	Appropriated Funds	Income Funds	Grants and Contracts (2)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (3) Departments
<b>Beginning Cash Balance (1)</b>	<b>\$0</b>	<b>\$170,200</b>	<b>\$0</b>	<b>\$19,655,600</b>	<b>\$3,232,300</b>	<b>\$5,004,900</b>	<b>\$28,063,000</b>	<b>\$824,200</b>
<b>Revenue</b>								
General Revenue (Tax Dollars)	\$39,271,600	\$0	\$0	\$0	\$0	\$0	\$39,271,600	\$0
Tuition / Student Fees	0	8,530,400	0	0	0	0	8,530,400	0
Interest Income	0	19,500	0	201,000	50,000	34,100	304,600	0
Sales & Services / Other Income	0	0	16,800,000	8,107,300	34,745,900	40,001,400	99,654,600	15,750,000
<b>Total Revenue</b>	<b>\$39,271,600</b>	<b>\$8,549,900</b>	<b>\$16,800,000</b>	<b>\$8,308,300</b>	<b>\$34,795,900</b>	<b>\$40,035,500</b>	<b>\$147,761,200</b>	<b>\$15,750,000</b>
<b>Expenditures</b>								
Personal Services	\$35,600,800	\$4,199,000	\$7,558,100	\$463,000	\$22,453,700	\$31,913,900	\$102,188,500	\$2,030,900
Travel	0	179,600	184,700	153,500	15,700	358,700	892,200	16,300
Equipment	0	579,600	1,125,100	2,106,300	258,500	635,600	4,705,100	134,600
Commodities	20,000	839,200	2,458,600	284,800	821,900	643,000	5,067,500	708,400
Contractual Services	2,329,700	1,861,700	3,311,900	3,077,000	8,672,800	6,056,600	25,309,700	9,163,600
Group Insurance	450,000	17,500	0	0	475,000	256,900	1,199,400	0
Operation of Automotive Equip	8,900	1,100	6,100	27,700	0	10,200	54,000	15,300
Telecommunication	320,600	31,000	1,000	18,200	408,500	224,600	1,003,900	581,600
Social Security/Medicare	541,600	400	0	0	200,000	409,700	1,151,700	0
Permanent Improvement	0	0	0	0	0	0	0	0
Other Expenses	0	0	2,154,500	716,400	147,600	128,100	3,146,600	2,380,700
Awards & Grants	0	896,000	0	0	0	0	896,000	0
Transfers to Debt Service & Reserves	0	0	0	0	1,895,700	3,100	1,898,800	2,500
<b>Total Expenditures &amp; Transfers</b>	<b>\$39,271,600</b>	<b>\$8,605,100</b>	<b>\$16,800,000</b>	<b>\$6,846,900</b>	<b>\$35,349,400</b>	<b>\$40,640,400</b>	<b>\$147,513,400</b>	<b>\$15,033,900</b>
Planned Operating Results (+/-)	0	(55,200)	0	1,461,400	(553,500)	(604,900)	247,800	716,100
<b>Estimated Ending Cash Balance</b>	<b>\$0</b>	<b>\$115,000</b>	<b>\$0</b>	<b>\$21,117,000</b>	<b>\$2,678,800</b>	<b>\$4,400,000</b>	<b>\$28,310,800</b>	<b>\$1,540,300</b>

## Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

(2) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant; therefore, the cash balance is reflected as zero.

(3) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## FY 2011 OPERATING BUDGET

### BY LINE ITEMS AND MAJOR FUND GROUPS

	Appropriated Funds	Income Funds	Grants and Contracts (2)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (3) Departments
<b>Beginning Cash Balance (1)</b>	\$0	\$0	\$0	\$521,577	\$6,807,763	\$18,961,681	\$26,291,021	\$908,351
<b>Revenue</b>								
General Revenue (Tax Dollars)	\$64,295,300	\$0	\$0	\$0	\$0	\$0	\$64,295,300	\$0
Tuition / Student Fees	0	72,783,100	0	0	7,908,498	18,334,984	99,026,582	0
Interest Income	0	200,000	0	0	92,057	207,751	499,808	0
Sales & Services / Other Income	0	1,479,000	35,939,619	2,530,149	34,497,228	13,093,168	87,539,164	29,983,745
<b>Total Revenue</b>	<b>\$64,295,300</b>	<b>\$74,462,100</b>	<b>\$35,939,619</b>	<b>\$2,530,149</b>	<b>\$42,497,783</b>	<b>\$31,635,903</b>	<b>\$251,360,854</b>	<b>\$29,983,745</b>
<b>Expenditures</b>								
Personal Services	\$55,965,800	\$46,734,615	\$10,781,886	\$465,709	\$10,172,675	\$8,666,391	\$132,787,076	\$9,901,548
Travel	0	1,080,507	233,608	205,347	68,867	478,315	2,066,644	59,183
Equipment	0	3,312,292	1,114,128	146,772	347,885	2,037,054	6,958,131	445,502
Commodities	100,000	2,225,141	1,042,249	115,657	710,109	2,243,285	6,436,441	813,542
Contractual Services	5,136,400	14,453,432	5,750,340	744,100	8,540,734	7,718,785	42,343,791	13,860,359
Group Insurance	500,000	1,300,000	0	0	202,035	82,182	2,084,217	22,083
Operation of Automotive Equip	158,100	188,539	143,758	1,100	70,917	151,222	713,636	513,231
Telecommunication	750,000	305,575	179,698	4,820	845,758	312,329	2,398,180	1,921,029
Social Security/Medicare	435,000	1,456,677	179,698	4,712	440	66,291	2,142,818	19,500
Permanent Improvement	0	1,037,088	359,396	0	0	4,072,000	5,468,484	160,000
Other Expenses	1,250,000	0	3,575,992	115,853	8,061,075	3,892,190	16,895,110	2,191,872
Awards & Grants	0	2,368,234	12,578,866	476,500	260	1,157,903	16,581,763	13,748
Transfers to Debt Service & Reserves	0	0	0	0	14,215,821	100,000	14,315,821	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$64,295,300</b>	<b>\$74,462,100</b>	<b>\$35,939,619</b>	<b>\$2,280,570</b>	<b>\$43,236,576</b>	<b>\$30,977,947</b>	<b>\$251,192,112</b>	<b>\$29,921,597</b>
Planned Operating Results (+/-)	0	0	0	249,579	(738,793) *	657,956	168,742	62,148
<b>Estimated Ending Cash Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$771,156</b>	<b>\$6,068,970</b>	<b>\$19,619,637</b>	<b>\$26,459,763</b>	<b>\$970,499</b>

## Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

(2) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant; therefore, the cash balance is reflected as zero.

(3) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

\* The negative Planned Operating Result for Revenue Bond Operations includes \$1,055,000 in Board approved non-mandatory transfers to RRR in order to maintain operating cash levels between 8-10%.

# SOUTHERN ILLINOIS UNIVERSITY ADMINISTRATION

## FY 2011 OPERATING BUDGET

### BY LINE ITEMS AND MAJOR FUND GROUPS

	Appropriated Funds	Income Funds	Grants and Contracts (2)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (3) Departments
<b>Beginning Cash Balance (1)</b>	\$0	\$0	\$0	\$173,127	\$0	\$73,541	\$246,668	\$0
<b>Revenue</b>								
General Revenue (Tax Dollars)	\$2,014,300	\$0	\$0	\$0	\$0	\$0	\$2,014,300	\$0
Tuition / Student Fees	0	0	0	0	0	0	0	0
Interest Income	0	0	0	0	0	0	0	0
Sales & Services / Other Income	0	0	0	50,000	0	40,000	90,000	0
<b>Total Revenue</b>	<b>\$2,014,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$2,104,300</b>	<b>\$0</b>
<b>Expenditures</b>								
Personal Services	\$1,697,800	\$0	\$0	\$0	\$0	\$43,200	\$1,741,000	\$0
Travel	25,000	0	0	1,000	0	0	26,000	0
Equipment	14,000	0	0	1,000	0	0	15,000	0
Commodities	27,000	0	0	1,000	0	1,000	29,000	0
Contractual Services	157,000	0	0	44,000	0	10,000	211,000	0
Group Insurance	30,100	0	0	0	0	0	30,100	0
Operation of Automotive Equip	20,000	0	0	0	0	0	20,000	0
Telecommunication	20,000	0	0	3,000	0	0	23,000	0
Social Security/Medicare	23,400	0	0	0	0	0	23,400	0
Permanent Improvement	0	0	0	0	0	0	0	0
Other Expenses	0	0	0	0	0	0	0	0
Awards & Grants	0	0	0	0	0	0	0	0
Transfers to Debt Service & Reserves	0	0	0	0	0	0	0	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$2,014,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$54,200</b>	<b>\$2,118,500</b>	<b>\$0</b>
Planned Operating Results (+/-)	0	0	0	0	0	(14,200)	(14,200)	0
<b>Estimated Ending Cash Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$173,127</b>	<b>\$0</b>	<b>\$59,341</b>	<b>\$232,468</b>	<b>\$0</b>

## Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

(2) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant; therefore, the cash balance is reflected as zero.

(3) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY – UNIVERSITY WIDE SERVICES FY 2011 OPERATING BUDGET BY LINE ITEMS AND MAJOR FUND GROUPS

	Appropriated Funds	Income Funds	Grants and Contracts (2)	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (3) Departments
<b>Beginning Cash Balance (1)</b>	\$0	\$0	\$0	\$0	\$0	\$219,540	\$219,540	\$0
<b>Revenue</b>								
General Revenue (Tax Dollars)	\$1,651,700	\$0	\$0	\$0	\$0	\$0	\$1,651,700	\$0
Tuition / Student Fees	0	0	0	0	0	0	0	0
Interest Income	0	0	0	0	0	207,259	207,259	0
Sales & Services / Other Income	0	0	0	0	0	1,560,318	1,560,318	752,282
<b>Total Revenue</b>	<b>\$1,651,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,767,577</b>	<b>\$3,419,277</b>	<b>\$752,282</b>
<b>Expenditures</b>								
Personal Services	\$1,539,300	\$0	\$0	\$0	\$0	\$679,023	\$2,218,323	\$666,273
Travel	13,600	0	0	0	0	22,100	35,700	7,167
Equipment	4,000	0	0	0	0	17,300	21,300	2,146
Commodities	7,100	0	0	0	0	8,200	15,300	2,250
Contractual Services	44,400	0	0	0	0	426,312	470,712	70,450
Group Insurance	4,000	0	0	0	0	7,017	11,017	2,146
Operation of Automotive Equip	1,700	0	0	0	0	1,225	2,925	150
Telecommunication	14,000	0	0	0	0	6,400	20,400	1,700
Social Security/Medicare	23,600	0	0	0	0	0	23,600	0
Permanent Improvement	0	0	0	0	0	0	0	0
Other Expenses	0	0	0	0	0	300,000	300,000	0
Awards & Grants	0	0	0	0	0	300,000	300,000	0
Transfers to Debt Service & Reserves	0	0	0	0	0	0	0	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$1,651,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,767,577</b>	<b>\$3,419,277</b>	<b>\$752,282</b>
Planned Operating Results (+/-)	0	0	0	0	0	0	0	0
<b>Estimated Ending Cash Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$219,540</b>	<b>\$219,540</b>	<b>\$0</b>

## Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

(2) Grants and Contracts - Revenues received from external sources match expenditures over the life of the grant; therefore, the cash balance is reflected as zero.

(3) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

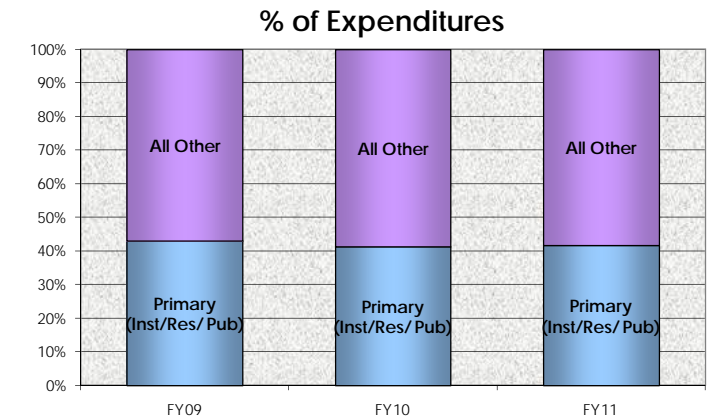
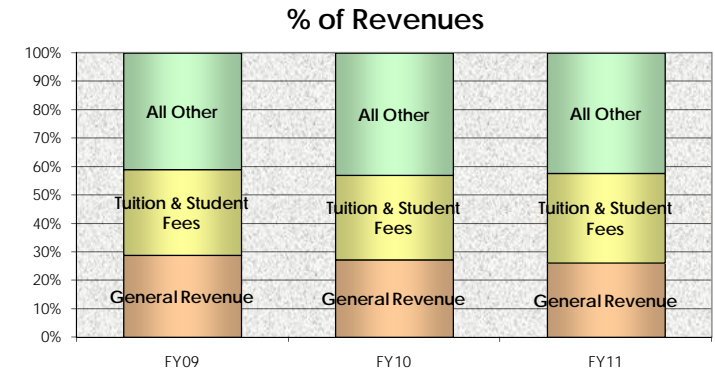


# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 OPERATING BUDGET

### TREND DATA: FY09 ACTUAL, FY10 ESTIMATED, AND FY11 BUDGET

	FY09 Actual	FY10 Estimated	% Change FY09 to FY10	FY11 Budget	% Change FY10 to FY11
<b>Beginning Cash Balance (1)</b>	<b>\$77,767,315</b>	<b>\$82,975,656</b>	<b>7%</b>	<b>\$95,705,529</b>	<b>15%</b>
<b>Revenue</b>					
General Revenue (Tax Dollars)	\$230,267,254	\$236,381,486 *	3%	\$220,813,500	-7%
Tuition / Student Fees	239,540,081	255,465,854	7%	265,251,532	4%
Interest Income	3,801,637	4,101,949	8%	3,462,417	-16%
Sales & Services / Other Income	323,154,501	367,600,514	14%	352,482,132	-4%
<b>Total Revenue</b>	<b>\$796,763,473</b>	<b>\$863,549,803</b>	<b>8%</b>	<b>\$842,009,581</b>	<b>-2%</b>
<b>Expenditures</b>					
Instruction	\$228,242,158	\$234,082,239	3%	\$236,397,031	1%
Research	54,155,493	57,321,760	6%	57,408,241	0%
Public Service	58,175,471	59,459,198	2%	59,090,759	-1%
Academic Support	113,499,343	125,819,906	11%	125,715,918	0%
Student Support	56,478,751	52,132,454	-8%	52,943,660	2%
Institutional Support	58,579,302	57,581,999	-2%	60,151,906	4%
Operation & Maintenance of Plant	74,860,825	88,473,674	18%	77,481,000	-12%
Independent Operations	105,807,352	123,716,847	17%	125,438,233	1%
Scholarships and Fellowships	41,756,437	52,231,853	25%	53,005,691	1%
<b>Total Expenditures &amp; Transfers</b>	<b>\$791,555,132</b>	<b>\$850,819,930</b>	<b>7%</b>	<b>\$847,632,439</b>	<b>0%</b>
Planned Operating Results (+/-)	5,208,341	12,729,873		(5,622,858)	
<b>Estimated Ending Cash Balance</b>	<b><u>\$82,975,656</u></b>	<b><u>\$95,705,529</u></b>	<b><u>15%</u></b>	<b><u>\$90,082,671</u></b>	<b><u>-6%</u></b>



Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

(2) Payments due to the SIU System from the State for FY10 of \$18,348,274 as of 8/13/10.

\* Includes Federal Stimulus appropriation of \$15,913,300.

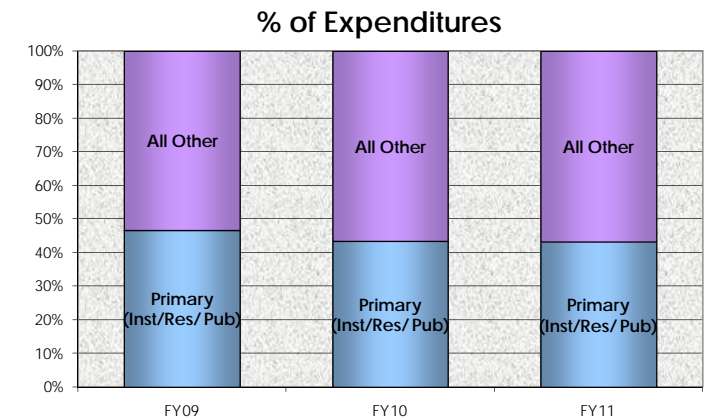
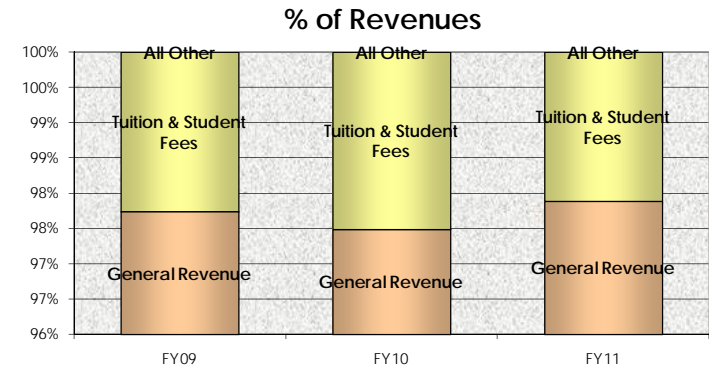
	Original GR Budget & Expenditure Budget									
	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10*	FY11
General Revenue Funds	249,933.2	234,715.7	217,203.7	217,429.6	217,653.7	223,159.2	227,192.3	235,817.0	220,153.7	220,813.5
\$ increase over prior year		(15,217.5)	(17,512.0)	225.9	224.1	5,505.5	4,033.1	8,624.7	(15,663.3)	659.8
% increase over prior year		-6%	-7%	0%	0%	3%	2%	4%	-7%	0%
Total Expenditures (All Funds)	594,663.5	618,071.7	618,401.6	636,026.9	663,509.1	701,620.5	748,470.8	796,642.0	830,874.3	847,632.4
\$ increase over prior year		23,408.2	329.9	17,625.3	27,482.2	38,111.4	46,850.3	48,171.2	34,232.3	16,758.1
% increase over prior year		4%	0%	3%	4%	6%	7%	6%	4%	2%

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## FY 2011 OPERATING BUDGET

### TREND DATA: FY09 ACTUAL, FY10 ESTIMATED, AND FY11 BUDGET

	FY09 Actual	FY10 Estimated	% Change FY09 to FY10	FY11 Budget	% Change FY10 to FY11
<b>Beginning Cash Balance (1)</b>	<b>\$38,216,272</b>	<b>\$40,424,450</b>	<b>6%</b>	<b>\$40,885,300</b>	<b>1%</b>
<b>Revenue</b>					
General Revenue (Tax Dollars)	\$117,102,979	\$120,690,644 *	3%	\$113,580,600	-6%
Tuition / Student Fees	142,989,866	148,927,750	4%	157,694,550	6%
Interest Income	2,705,074	3,107,050	15%	2,450,750	-21%
Sales & Services / Other Income	148,434,629	159,544,200	7%	163,638,050	3%
<b>Total Revenue</b>	<b>\$411,232,548</b>	<b>\$432,269,644</b>	<b>5%</b>	<b>\$437,363,950</b>	<b>1%</b>
<b>Expenditures</b>					
Instruction	\$128,184,420	\$129,234,327	1%	\$130,432,003	1%
Research	29,807,434	26,369,460	-12%	29,105,712	10%
Public Service	32,748,081	31,521,418	-4%	31,794,013	1%
Academic Support	28,855,527	33,761,482	17%	34,146,907	1%
Student Support	37,688,402	31,948,304	-15%	32,323,675	1%
Institutional Support	29,111,075	26,691,564	-8%	28,301,297	6%
Operation & Maintenance of Plant	32,058,997	40,218,110	25%	41,534,052	3%
Independent Operations	63,462,756	74,824,200	18%	78,162,600	4%
Scholarships and Fellowships	27,107,678	37,239,929	37%	37,588,891	1%
<b>Total Expenditures &amp; Transfers</b>	<b>\$409,024,370</b>	<b>\$431,808,794</b>	<b>6%</b>	<b>\$443,389,150</b>	<b>3%</b>
Planned Operating Results (+/-)	2,208,178	460,850		(6,025,200)	
<b>Estimated Ending Cash Balance</b>	<b><u>\$40,424,450</u></b>	<b><u>\$40,885,300</u></b>	<b><u>1%</u></b>	<b><u>\$34,860,100</u></b>	<b><u>-15%</u></b>



	Original GR Budget & Expenditure Budget									
	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10*	FY11
General Revenue Funds	130,594.0	122,618.0	112,506.1	112,798.0	113,351.4	115,196.7	116,883.5	119,990.0	113,024.4	113,580.6
\$ Increase over prior year		(7,976.0)	(10,111.9)	291.9	553.4	1,845.3	1,686.8	3,106.5	(6,965.6)	556.2
% Increase over prior year		-6%	-8%	0%	0%	2%	1%	3%	-6%	0%
Total Expenditures (All Funds)	324,194.3	330,884.4	336,557.3	348,312.9	356,545.9	376,682.8	389,011.8	412,484.7	434,765.9	443,389.2
\$ Increase over prior year		6,690.1	5,672.9	11,755.6	8,233.0	20,136.9	12,329.0	23,472.9	22,281.2	8,623.3
% Increase over prior year		2%	2%	3%	2%	6%	3%	6%	5%	2%

Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

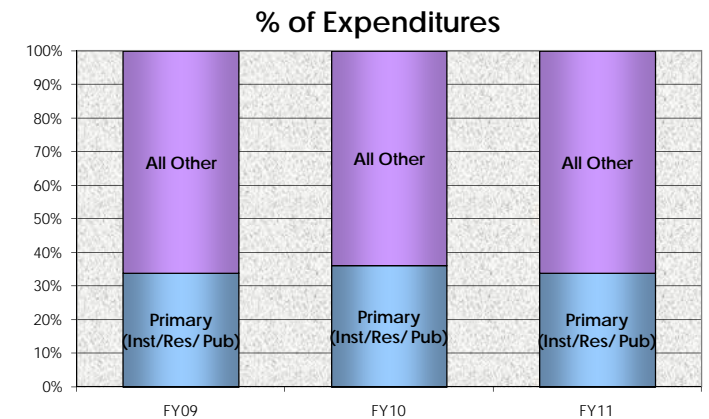
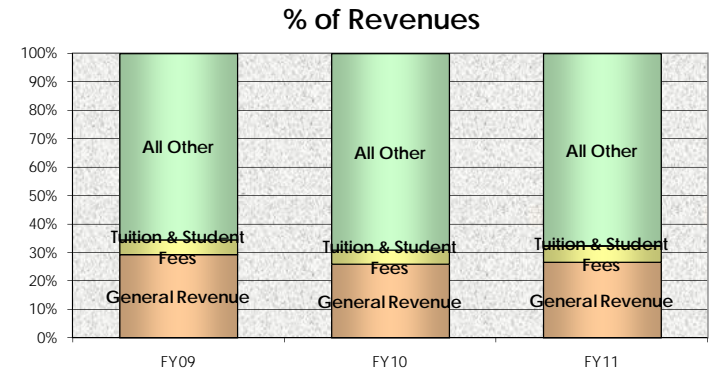
\* includes Federal Stimulus appropriation of \$7,800,800.

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## FY 2011 OPERATING BUDGET

### TREND DATA: FY09 ACTUAL, FY10 ESTIMATED, AND FY11 BUDGET

	FY09 Actual	FY10 Estimated	% Change FY09 to FY10	FY11 Budget	% Change FY10 to FY11
<b>Beginning Cash Balance (1)</b>	<b>\$16,390,300</b>	<b>\$18,239,300</b>	<b>11%</b>	<b>\$28,063,000</b>	<b>54%</b>
<b>Revenue</b>					
General Revenue (Tax Dollars)	\$40,761,200	\$42,483,200 *	4%	\$39,271,600	-8%
Tuition / Student Fees	7,319,400	7,926,200	8%	8,530,400	8%
Interest Income	425,200	279,000	-34%	304,600	9%
Sales & Services / Other Income	90,612,500	112,864,600	25%	99,654,600	-12%
<b>Total Revenue</b>	<b>\$139,118,300</b>	<b>\$163,553,000</b>	<b>18%</b>	<b>\$147,761,200</b>	<b>-10%</b>
<b>Expenditures</b>					
Instruction	\$24,018,900	\$25,784,600	7%	\$24,980,100	-3%
Research	16,186,700	21,879,900	35%	18,270,600	-16%
Public Service	6,345,900	8,003,800	26%	6,717,600	-16%
Academic Support	69,623,900	76,172,800	9%	75,566,900	-1%
Student Support	1,563,300	1,664,100	6%	1,694,200	2%
Institutional Support	7,625,600	8,171,200	7%	8,869,500	9%
Operation & Maintenance of Plant	11,437,500	11,588,500	1%	10,940,300	-6%
Independent Operations	0	0	0%	0	0%
Scholarships and Fellowships	467,500	464,400	-1%	474,200	2%
<b>Total Expenditures &amp; Transfers</b>	<b>\$137,269,300</b>	<b>\$153,729,300</b>	<b>12%</b>	<b>\$147,513,400</b>	<b>-4%</b>
Planned Operating Results (+/-)	1,849,000	9,823,700		247,800	
<b>Estimated Ending Cash Balance</b>	<b><u>\$18,239,300</u></b>	<b><u>\$28,063,000</u></b>	<b><u>54%</u></b>	<b><u>\$28,310,800</u></b>	<b><u>1%</u></b>



	Original GR Budget & Expenditure Budget									
	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10*	FY11
General Revenue Funds	41,896.1	39,402.4	37,986.5	37,872.4	37,872.4	39,697.3	40,415.6	41,513.6	38,061.6	39,271.6
\$ increase over prior year		(2,493.7)	(1,415.9)	(114.1)	-	1,824.9	718.3	1,098.0	(3,452.0)	1,210.0
% increase over prior year		-6%	-4%	0%	0%	5%	2%	3%	-8%	3%
Total Expenditures (All Funds)	97,986.0	95,690.6	97,916.9	99,762.7	106,888.4	116,524.4	128,516.7	138,727.0	145,964.8	147,513.4
\$ increase over prior year		(2,295.4)	2,226.3	1,845.8	7,125.7	9,636.0	11,992.3	10,210.3	7,237.8	1,548.6
% increase over prior year		-2%	2%	2%	7%	9%	10%	8%	5%	1%

Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

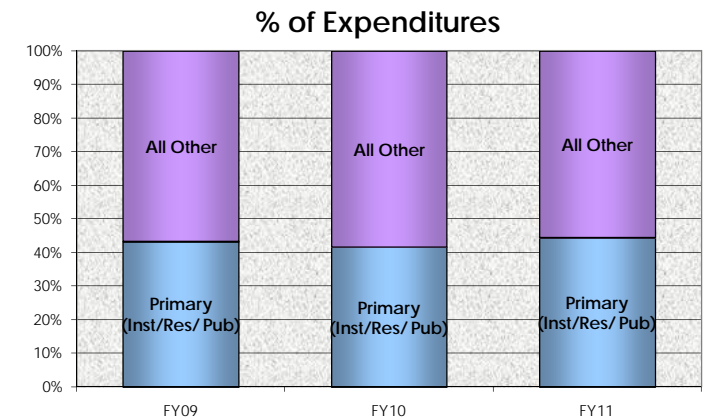
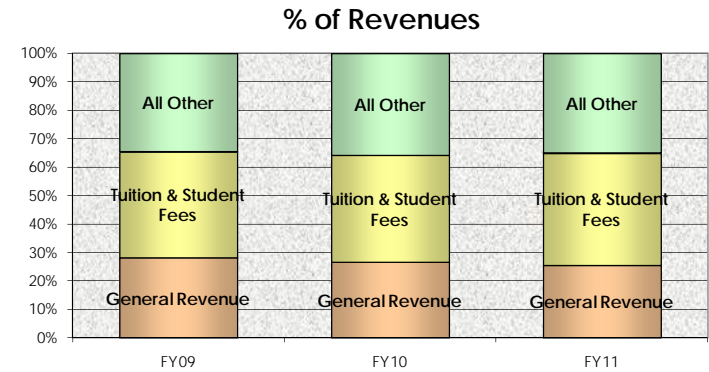
\* includes Federal Stimulus appropriation of \$3,714,900.

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## FY 2011 OPERATING BUDGET

### TREND DATA: FY09 ACTUAL, FY10 ESTIMATED, AND FY11 BUDGET

	FY09 Actual	FY10 Estimated	% Change FY09 to FY10	FY11 Budget	% Change FY10 to FY11
<b>Beginning Cash Balance (1)</b>	<b>\$22,379,498</b>	<b>\$23,821,566</b>	<b>6%</b>	<b>\$26,291,021</b>	<b>10%</b>
<b>Revenue</b>					
General Revenue (Tax Dollars)	\$67,802,400	\$69,566,500 *	3%	\$64,295,300	-8%
Tuition / Student Fees	89,230,815	98,611,904	11%	99,026,582	0%
Interest Income	498,205	525,580	5%	499,808	-5%
Sales & Services / Other Income	82,503,913	93,392,078	13%	87,539,164	-6%
<b>Total Revenue</b>	<b>\$240,035,333</b>	<b>\$262,096,062</b>	<b>9%</b>	<b>\$251,360,854</b>	<b>-4%</b>
<b>Expenditures</b>					
Instruction	\$76,038,838	\$79,063,312	4%	\$80,984,928	2%
Research	8,161,359	9,072,400	11%	10,031,929	11%
Public Service	19,081,490	19,933,980	4%	20,579,146	3%
Academic Support	15,019,916	15,885,624	6%	16,002,111	1%
Student Support	17,227,049	18,520,050	8%	18,925,785	2%
Institutional Support	15,174,430	17,064,006	12%	17,443,332	2%
Operation & Maintenance of Plant	31,364,328	36,667,064	17%	25,006,648	-32%
Independent Operations	42,344,596	48,892,647	15%	47,275,633	-3%
Scholarships and Fellowships	14,181,259	14,527,524	2%	14,942,600	3%
<b>Total Expenditures &amp; Transfers</b>	<b>\$238,593,265</b>	<b>\$259,626,607</b>	<b>9%</b>	<b>\$251,192,112</b>	<b>-3%</b>
Planned Operating Results (+/-)	1,442,068	2,469,455		168,742	
<b>Estimated Ending Cash Balance</b>	<b><u>\$23,821,566</u></b>	<b><u>\$26,291,021</u></b>	<b><u>10%</u></b>	<b><u>\$26,459,763</u></b>	<b><u>1%</u></b>



	Original GR Budget & Expenditure Budget									
	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10*	FY11
General Revenue Funds	72,962.6	68,500.0	62,857.8	62,857.8	62,957.8	63,795.4	64,939.1	69,253.2	65,294.4	64,295.3
\$ increase over prior year		(4,462.6)	(5,642.2)	-	100.0	837.6	1,143.7	4,314.1	(3,958.8)	(999.1)
% increase over prior year		-6%	-8%	0%	0%	1%	2%	7%	-6%	-2%
Total Expenditures (All Funds)	165,295.1	184,677.6	176,532.2	181,868.2	194,000.5	202,105.3	224,001.6	238,043.2	244,525.7	251,192.1
\$ increase over prior year		19,382.5	(8,145.4)	5,336.0	12,132.3	8,104.8	21,896.3	14,041.6	6,482.5	6,666.4
% increase over prior year		12%	-4%	3%	7%	4%	11%	6%	3%	3%

Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

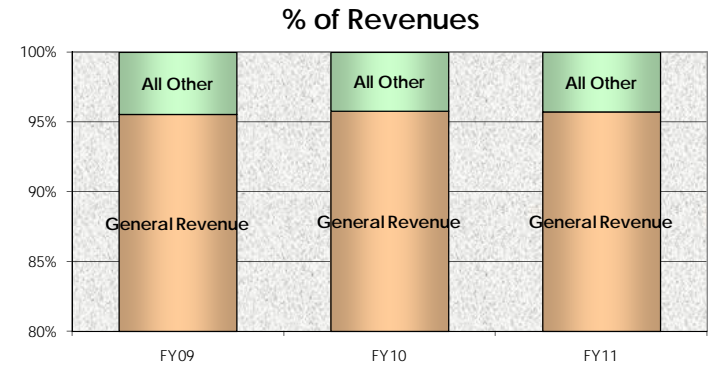
\* includes Federal Stimulus appropriation of \$4,272,100.

# SOUTHERN ILLINOIS UNIVERSITY ADMINISTRATION

## FY 2011 OPERATING BUDGET

### TREND DATA: FY09 ACTUAL, FY10 ESTIMATED, AND FY11 BUDGET

	FY09 Actual	FY10 Estimated	% Change FY09 to FY10	FY11 Budget	% Change FY10 to FY11
<b>Beginning Cash Balance (1)</b>	<b>\$235,066</b>	<b>\$253,168</b>	<b>8%</b>	<b>\$246,668</b>	<b>-3%</b>
<b>Revenue</b>					
General Revenue (Tax Dollars)	\$2,089,529	\$2,068,382 *	-1%	\$2,014,300	-3%
Tuition / Student Fees	0	0	0%	0	0%
Interest Income	7,086	1,007	-86%	0	-100%
Sales & Services / Other Income	90,000	90,000	0%	90,000	0%
<b>Total Revenue</b>	<b>\$2,186,615</b>	<b>\$2,159,389</b>	<b>-1%</b>	<b>\$2,104,300</b>	<b>-3%</b>
<b>Expenditures</b>					
Instruction	\$0	\$0	0%	\$0	0%
Research	0	0	0%	0	0%
Public Service	0	0	0%	0	0%
Academic Support	0	0	0%	0	0%
Student Support	0	0	0%	0	0%
Institutional Support	2,168,513	2,165,889	0%	2,118,500	-2%
Operation & Maintenance of Plant	0	0	0%	0	0%
Independent Operations	0	0	0%	0	0%
Scholarships and Fellowships	0	0	0%	0	0%
<b>Total Expenditures &amp; Transfers</b>	<b>\$2,168,513</b>	<b>\$2,165,889</b>	<b>0%</b>	<b>\$2,118,500</b>	<b>-2%</b>
Planned Operating Results (+/-)	18,102	(6,500)		(14,200)	
<b>Estimated Ending Cash Balance</b>	<b><u>\$253,168</u></b>	<b><u>\$246,668</u></b>	<b><u>-3%</u></b>	<b><u>\$232,468</u></b>	<b><u>-6%</u></b>



\*Note: The scale is truncated

	Original GR Budget & Expenditure Budget									
	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10*	FY11
General Revenue Funds	2,353.1	2,150.0	1,975.3	1,920.8	1,919.6	1,967.9	2,055.8	2,113.4	2,016.3	2,014.3
\$ Increase over prior year		(203.1)	(174.7)	(54.5)	(1.2)	48.3	87.9	57.6	(97.1)	(2.0)
% Increase over prior year		-9%	-8%	-3%	0%	3%	4%	3%	-5%	0%
Total Expenditures (All Funds)	2,428.1	2,225.9	2,070.3	1,995.8	2,025.4	2,060.8	2,155.8	2,213.4	2,241.8	2,118.5
\$ Increase over prior year		(202.2)	(155.6)	(74.5)	29.6	35.4	95.0	57.6	28.4	(123.3)
% Increase over prior year		-8%	-7%	-4%	1%	2%	5%	3%	1%	-6%

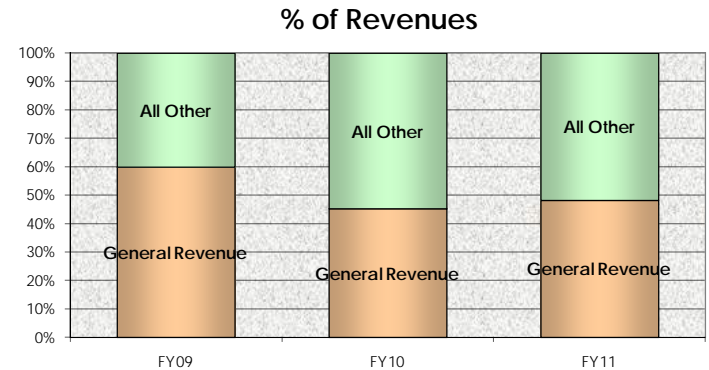
Notes:

(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.

\* includes Federal Stimulus appropriation of \$125,500.

# SOUTHERN ILLINOIS UNIVERSITY – UNIVERSITY WIDE SERVICES FY 2011 OPERATING BUDGET TREND DATA: FY09 ACTUAL, FY10 ESTIMATED, AND FY11 BUDGET

	FY09 Actual	FY10 Estimated	% Change FY09 to FY10	FY11 Budget	% Change FY10 to FY11
<b>Beginning Cash Balance (1)</b>	<b>\$546,179</b>	<b>\$237,172</b>	<b>-57%</b>	<b>\$219,540</b>	<b>-7%</b>
<b>Revenue</b>					
General Revenue (Tax Dollars)	\$2,511,146	\$1,572,760	-37%	\$1,651,700	5%
Tuition / Student Fees	0	0	0%	0	0%
Interest Income	166,072	189,312	14%	207,259	9%
Sales & Services / Other Income	1,513,459	1,709,636	13%	1,560,318	-9%
<b>Total Revenue</b>	<b>\$4,190,677</b>	<b>\$3,471,708</b>	<b>-17%</b>	<b>\$3,419,277</b>	<b>-2%</b>
<b>Expenditures</b>					
Instruction	\$0	\$0	0%	\$0	0%
Research	0	0	0%	0	0%
Public Service	0	0	0%	0	0%
Academic Support	0	0	0%	0	0%
Student Support	0	0	0%	0	0%
Institutional Support	4,499,684	3,489,340	-22%	3,419,277	-2%
Operation & Maintenance of Plant	0	0	0%	0	0%
Independent Operations	0	0	0%	0	0%
Scholarships and Fellowships	0	0	0%	0	0%
<b>Total Expenditures &amp; Transfers</b>	<b>\$4,499,684</b>	<b>\$3,489,340</b>	<b>-22%</b>	<b>\$3,419,277</b>	<b>-2%</b>
Planned Operating Results (+/-)	(309,007)	(17,632)		0	
<b>Estimated Ending Cash Balance</b>	<b><u>\$237,172</u></b>	<b><u>\$219,540</u></b>	<b><u>-7%</u></b>	<b><u>\$219,540</u></b>	<b><u>0%</u></b>



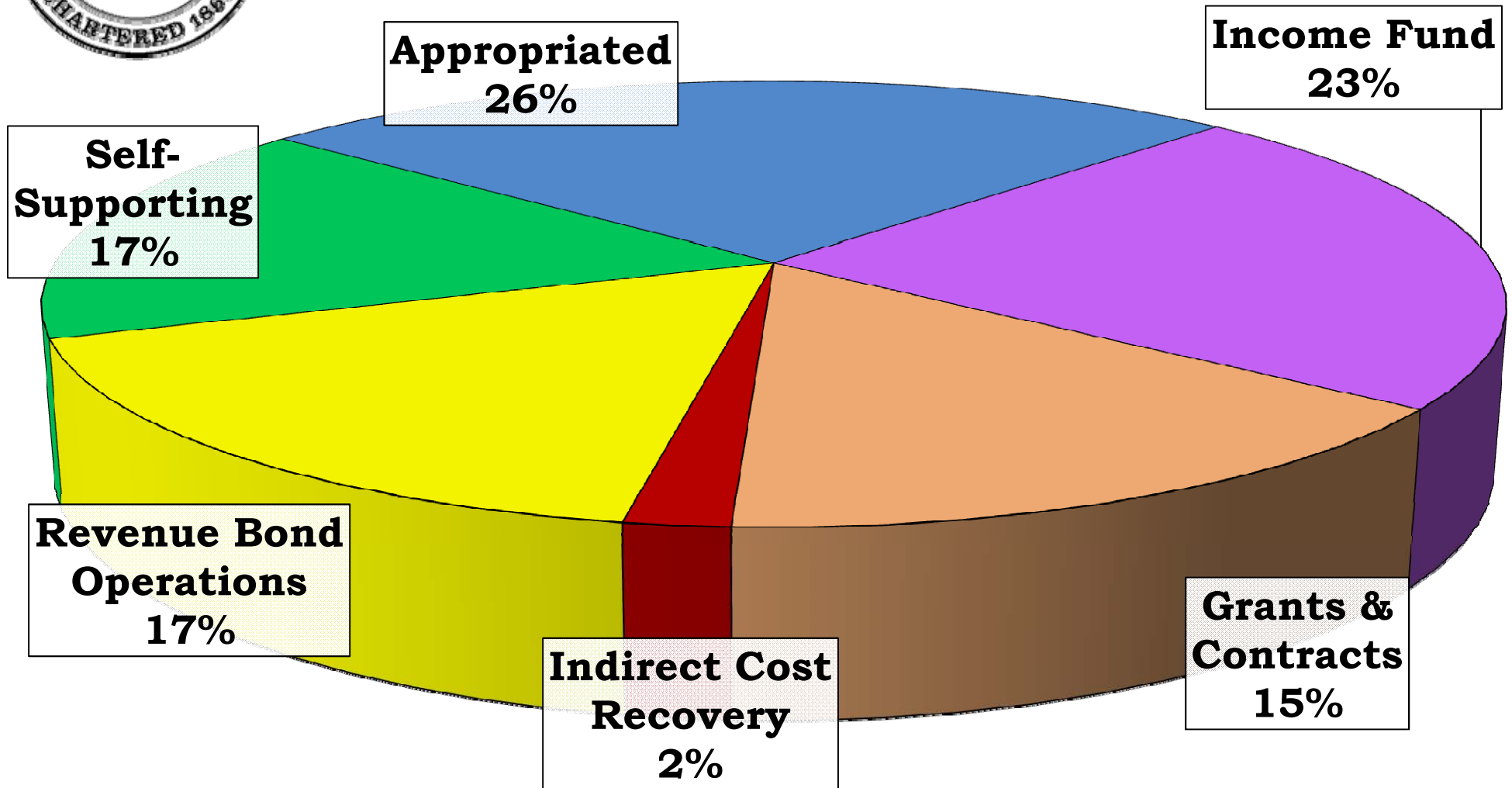
	Original GR Budget & Expenditure Budget									
	FY02	FY03	FY04	FY05	FY06	FY07	FY08	FY09	FY10	FY11
General Revenue Funds	2,127.3	2,045.3	1,878.0	1,979.7	1,552.5	2,501.9	2,898.3	2,946.8	1,757.0	1,651.7
\$ increase over prior year		(82.0)	(167.3)	101.7	(427.2)	949.4	396.4	48.5	(1,189.8)	(105.3)
% increase over prior year		-4%	-8%	5%	-22%	61%	16%	2%	-40%	-6%
Total Expenditures (All Funds)	4,760.0	4,593.2	5,324.8	4,087.3	4,048.9	4,247.2	4,785.0	5,173.8	3,376.2	3,419.3
\$ increase over prior year		(166.8)	731.6	(1,237.5)	(38.4)	198.3	537.8	388.8	(1,797.6)	43.1
% increase over prior year		-4%	16%	-23%	-1%	5%	13%	8%	-35%	1%

Notes:  
(1) Carryover cash balances are used for ongoing operational costs of support units and expenditures are restricted in accordance with bond covenants, Legislative Audit Commission guidelines and Illinois Statute.



# Southern Illinois University

## FY 2011 Revenue Budget by Fund Group



**Total = \$842,009,581**

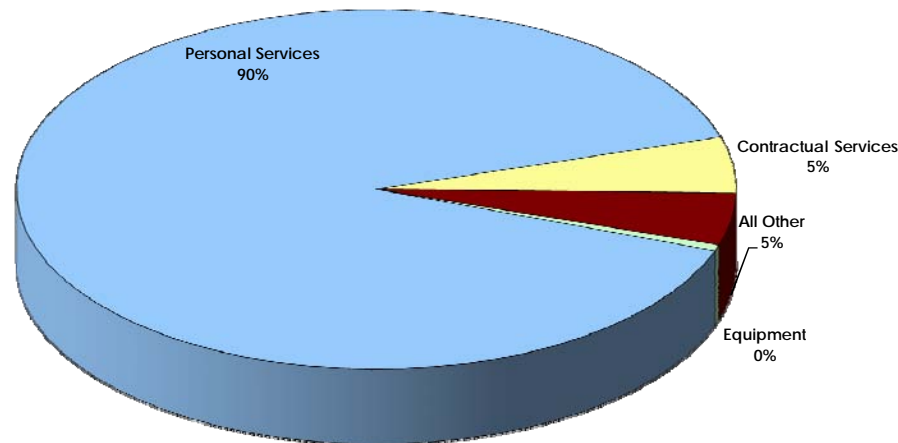


# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 APPROPRIATED REVENUE BY LINE ITEMS

State appropriated funds include General Revenue Funds which come from Illinois tax dollars. General Revenue funds are appropriated by lump sum but budgeted by line.

	<u>SIUC</u>	<u>SIUC SOM</u>	<u>SIUE</u>	<u>Admin</u>	<u>UWS</u>	<u>Total University</u>
Personal Services	103,367,100	35,600,800	55,965,800	1,697,800	1,539,300	198,170,800
Social Security	1,318,300	541,600	435,000	23,400	23,600	2,341,900
Travel	1,700	0	0	25,000	13,600	40,300
Equipment	1,186,200	0	0	14,000	4,000	1,204,200
Commodities	768,700	20,000	100,000	27,000	7,100	922,800
Contractual Services	3,414,200	2,329,700	5,136,400	157,000	44,400	11,081,700
Group Insurance	2,427,200	450,000	500,000	30,100	4,000	3,411,300
Operation of Auto	444,400	8,900	158,100	20,000	1,700	633,100
Telecommunications	652,800	320,600	750,000	20,000	14,000	1,757,400
Awards and Grants	0	0	0	0	0	0
School of Pharmacy	0	0	1,250,000	0	0	1,250,000
<b>Total</b>	<b>\$ 113,580,600</b>	<b>\$ 39,271,600</b>	<b>\$ 64,295,300</b>	<b>\$ 2,014,300</b>	<b>\$ 1,651,700</b>	<b>\$ 220,813,500</b>





# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 INCOME FUND REVENUE & ENROLLMENT PROJECTIONS

*Income Fund revenue includes tuition revenue, off-campus program revenue, interest earnings, and certain miscellaneous fee revenue. Tuition revenue is a direct result of student enrollment, student residency, credit hours, and tuition rates. Enrollment projections are made two years in advance for budget purposes. Off-campus program revenue is based on charges sufficient to cover all instructional and administrative costs of the programs. Miscellaneous income includes interest earnings, application fees, course-specific fees, graduation fees, and other fees required by Legislative Audit Commission guidelines to be deposited into the Income Fund.*

### Fund Source

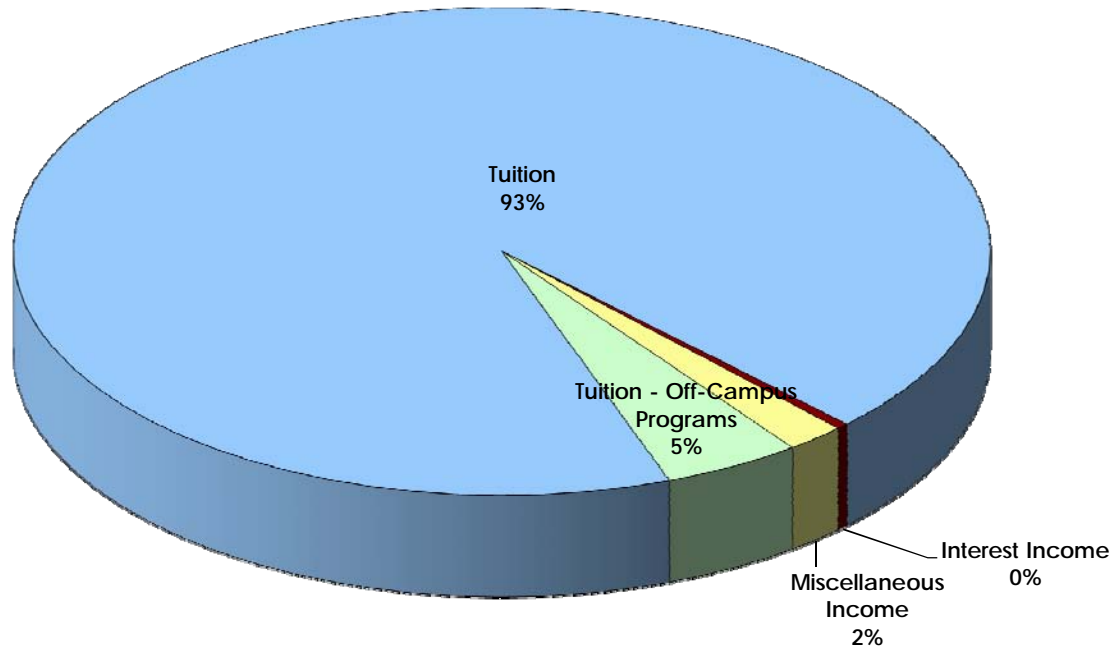
<b>Tuition</b>	<b><u>\$180,426,000</u></b>
SIUC	100,062,400
SIUC-SOM	8,492,100
SIUE	71,871,500

<b>Tuition - Off-Campus Programs</b>	<b><u>\$8,840,600</u></b>
SIUC	7,929,000
SIUC-SOM	0
SIUE	911,600

<b>Interest Income</b>	<b><u>\$760,900</u></b>
SIUC	541,400
SIUC-SOM	19,500
SIUE	200,000

<b>Miscellaneous Income</b>	<b><u>\$3,782,300</u></b>
SIUC	2,265,000
SIUC-SOM	38,300
SIUE	1,479,000

<b>Total Revenue</b>	<b><u>\$193,809,800</u></b>
SIUC	110,797,800
SIUC-SOM	8,549,900
SIUE	74,462,100



<b>Carryover From Previous Fiscal Year</b>	<b><u>\$170,200</u></b>
SIUC	0
SIUC-SOM	170,200
SIUE	0

	Enrollment Headcount (Estimated)	Change from Previous Year Actuals
SIUC	20,057	0
SIUC-SOM	292	1
SIUE	13,940	0
<b>Total University</b>	<b>34,289</b>	<b>1</b>

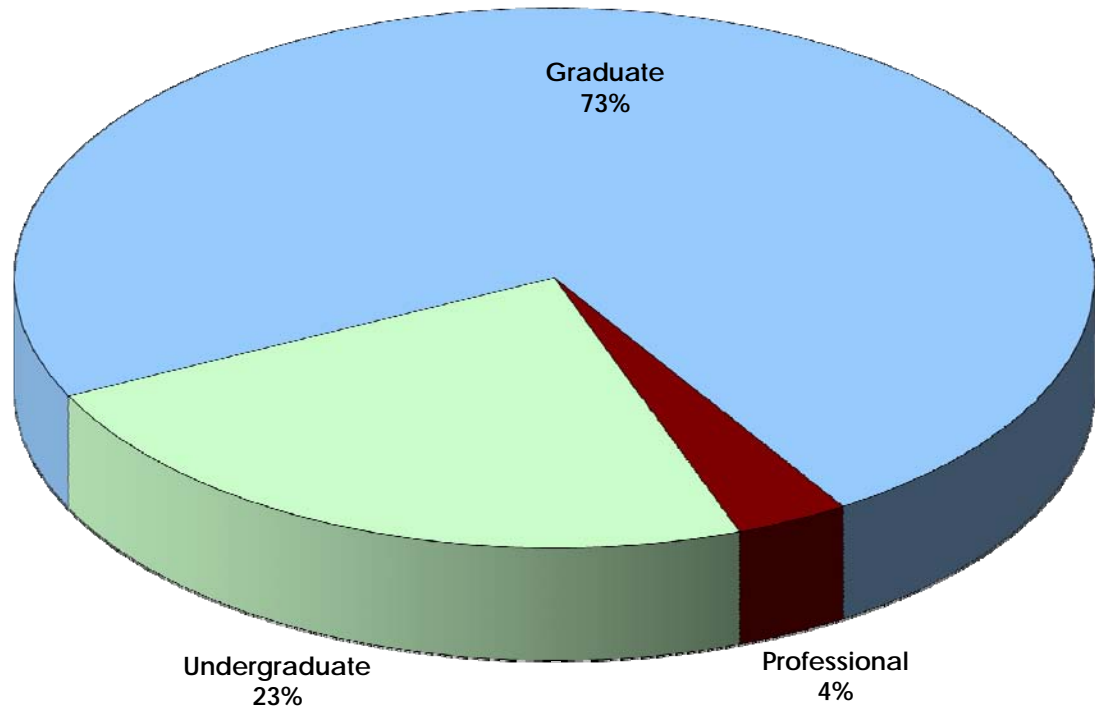


# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 TUITION & FEE WAIVERS BUDGET

*The University recognizes that waivers represent an institutional resource that should be included in the University's budget plan, which outlines the allocation of all institutional resources. A waiver represents an agreement between the University and the student to reduce or eliminate the tuition and/or fees that normally would be charged to the student. Waivers granted by State statute are also included. Waivers budget is not reflected in University budget totals.*

<b>Undergraduate</b>	<b><u>\$ 10,421,400</u></b>
SIUC	4,279,000
SIUE	6,142,400
<b>Graduate</b>	<b><u>\$ 32,709,800</u></b>
SIUC	26,287,500
SIUE	6,422,300
<b>Professional</b>	<b><u>\$ 1,513,500</u></b>
Dentistry	497,900
Law	67,000
Pharmacy	187,100
Medicine	761,500
<b>TOTAL</b>	<b><u>\$ 44,644,700</u></b>
SIUC	30,633,500
SIUC-SOM	761,500
SIUE	13,249,700





# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 GRANTS AND CONTRACTS REVENUE - RESTRICTED FUNDS

*Grants and contracts include funds received from governmental entities and private foundations and corporations for the support of various research projects, special instructional programs, public service activities, student financial aid, and other programs. The specific use of these funds is restricted by contractual agreement with the sponsoring agency. Generally, revenues will equal expenditures over the life of the grant or contract.*

### Federal Grants & Contracts \$ 75,467,043

SIUC	41,725,000
SIUC-SOM	8,345,600
SIUE	25,396,443
University Wide Services	0

### State Grants & Contracts \$ 29,507,395

SIUC	19,000,000
SIUC-SOM	2,332,100
SIUE	8,175,295
University Wide Services	0

### Private Grants & Contracts \$ 17,728,158

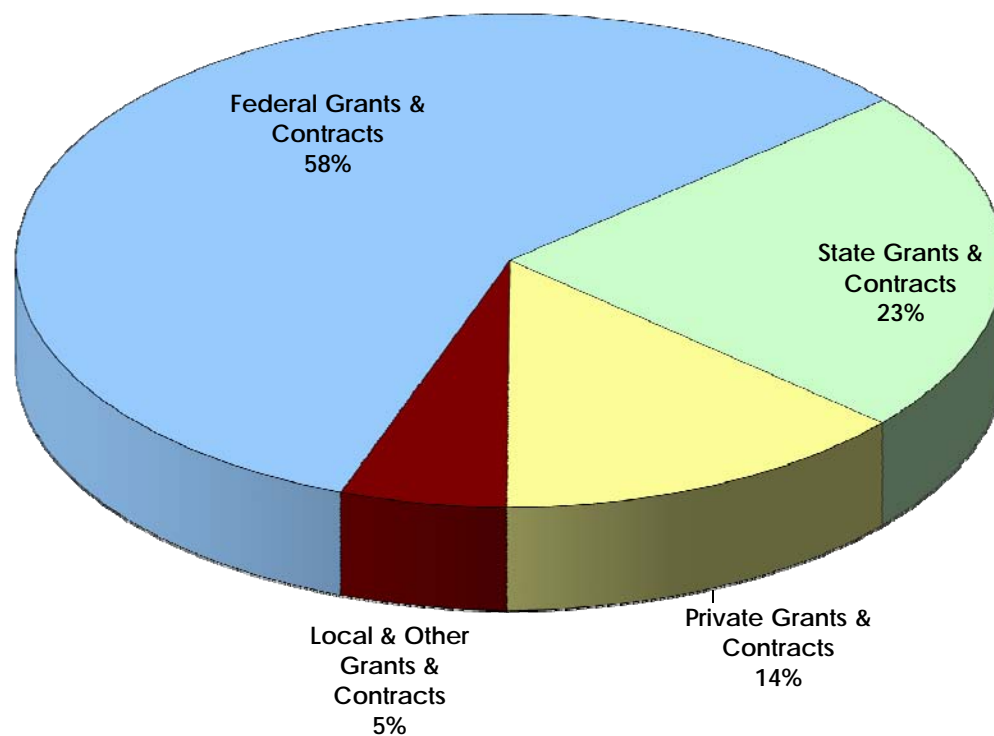
SIUC	10,836,000
SIUC-SOM	6,122,300
SIUE	769,858

### Local & Other Grants & Contracts \$ 7,081,023

SIUC	5,483,000
SIUC-SOM	0
SIUE	1,598,023

### Total Revenue \$ 129,783,619

SIUC	77,044,000
SIUC-SOM	16,800,000
SIUE	35,939,619
University Wide Services	0





# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 INDIRECT COST RECOVERY REVENUE - UNRESTRICTED FUNDS

*Indirect cost funds are recovered as overhead allowances on grants and contracts. They are used to help cover a share of expenses for such items as operation and maintenance, library services, sponsored project administration, and general administration.*

### Indirect Cost Recoveries \$ 12,643,649

SIUC	5,500,000
SIUC-SOM	4,563,500
SIUE	2,530,149
Univ. Admin	50,000

### Interest Income \$ 416,000

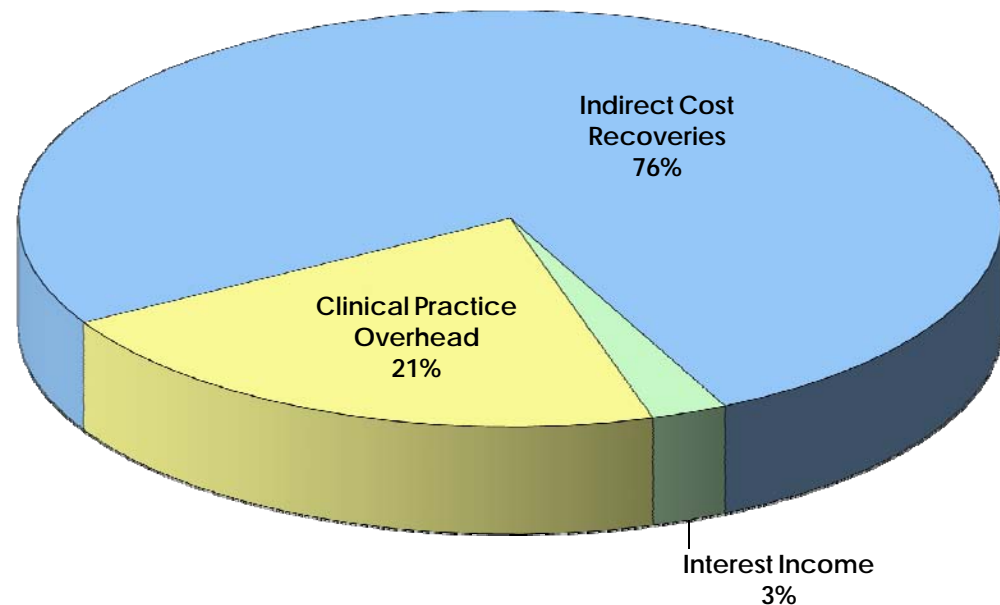
SIUC	215,000
SIUC-SOM	201,000
SIUE	0
Univ. Admin	0

### Clinical Practice Overhead \$ 3,543,800

SIUC-SOM	3,543,800
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### Total Revenue \$ 16,603,449

SIUC	5,715,000
SIUC-SOM	8,308,300
SIUE	2,530,149
Univ. Admin	50,000





# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 REVENUE BOND OPERATIONS REVENUE

*Operations of revenue bond financed facilities are reported in this fund group. Revenue Bond enterprises are funded primarily from student fees, operating charges, and sales and services of various activities.*

### SIUC \$ 64,996,350

University Housing	38,050,500
Student Center	6,387,100
Student Fitness/Rec.Ctr.	4,999,300
Northwest Annex	96,500
Athletic Facilities	3,979,950
Student Health Facility	9,635,800
Child Care Center	877,200
Student Information System	970,000

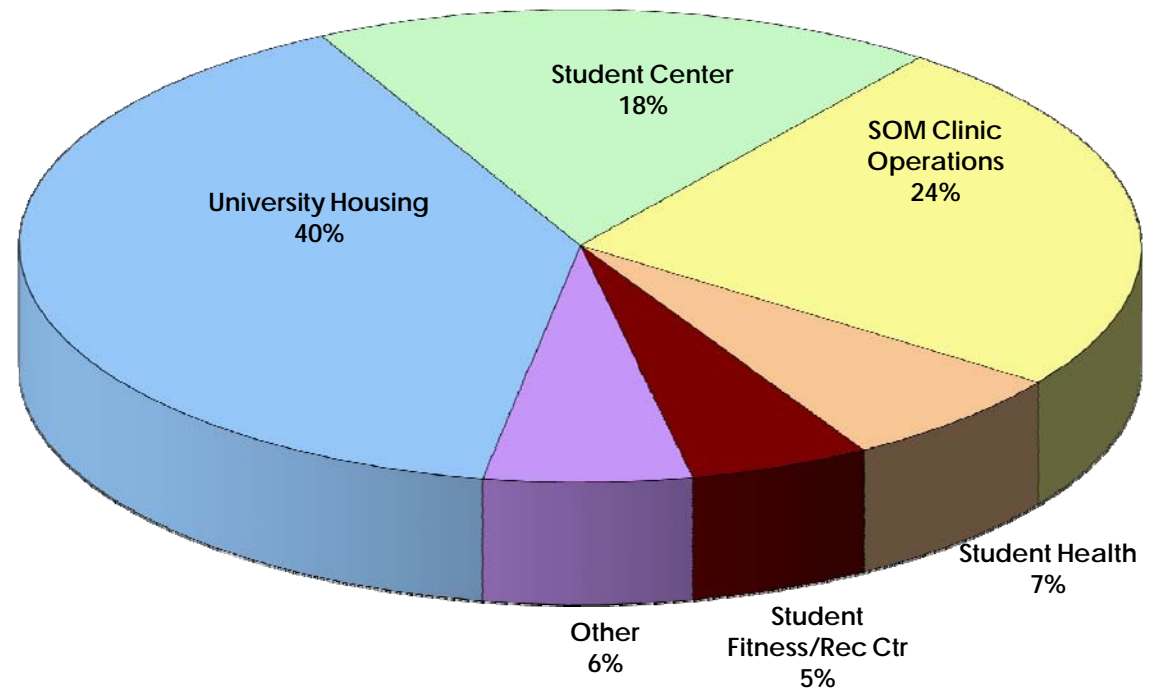
### SIUC - SOM \$ 34,795,900

SOM Clinic Operation	34,795,900
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### SIUE \$ 42,497,783

University Housing	18,293,591
Student Center	19,190,714
Student Fitness/Rec.Ctr.	2,408,529
Traffic and Parking	2,604,949

### Total Revenue \$ 142,290,033





# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 SELF-SUPPORTING ACTIVITIES REVENUE

*Self-Supporting Activities include a wide range of operations which are directly related to Instructional, Research, or Public Service units or support the overall objectives of the University. They may be Self-Supporting in whole or in part. Revenue is generally derived through student fees or sales of services.*

### SIUC \$65,230,200

Chancellor's Administration	822,500
Academic Services	19,090,850
Student Services	15,632,000
Administrative & Financial Services	12,532,500
Institutional Advancement	650,000
Research	328,600
Athletics	16,173,750

### SIUC - SOM \$40,035,500

Student Services	107,700
SOM Clinical Support	39,927,800

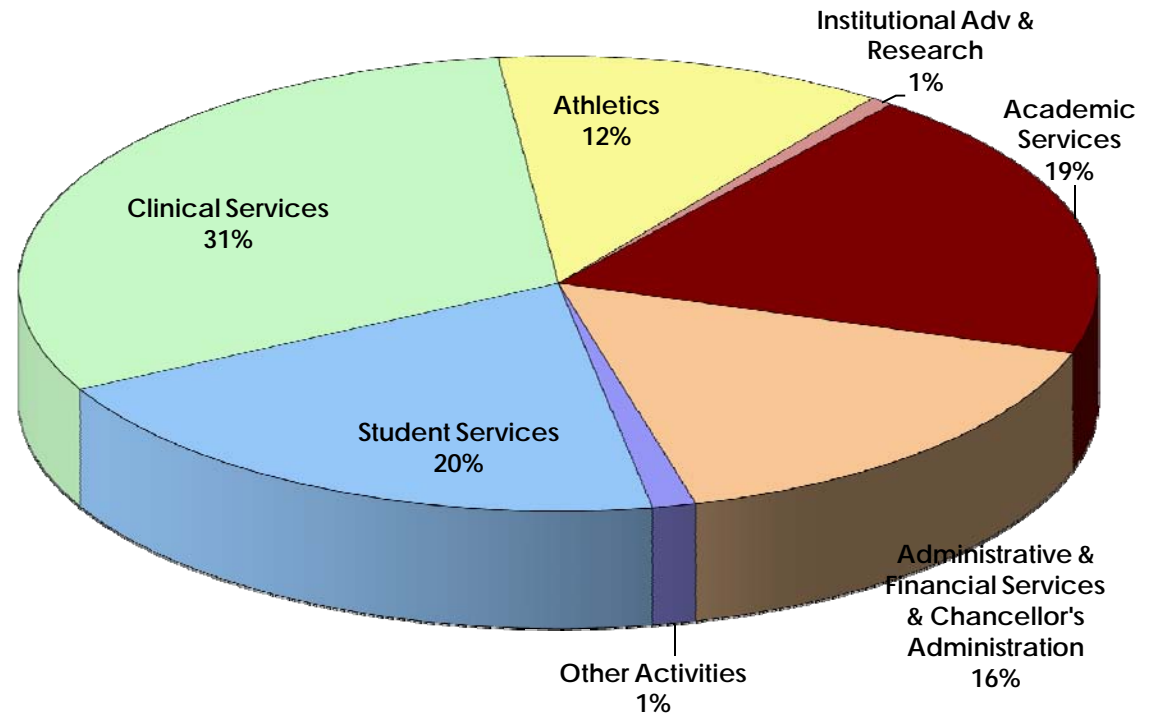
### SIUE \$31,635,903

Academic Services	7,808,413
Administrative Services	8,766,379
Student Services	12,091,111
Clinical Services	2,970,000

### University Administration & University Wide Services \$1,807,577

University Initiatives	500,000
Other Activities	1,307,577

### Total Revenue \$138,709,180



Description of Activities: **Chancellor's Administration:** Includes Chancellor's Development Fund and Economic Development; **Academic Services:** Activity accounts used for extra-curricular, scholarly, and service activities generally supportive of Research and Instruction. Includes University Press, McLeod Theater, Experimental Farms, WSIU, WUSI-TV, Student Services Building Fee; **Administrative & Financial Services:** Includes Event Services, Vadalabene Center, Security Office activities, Information Technology Fee, Unified Digital Campus; **Student Services:** Includes Student Medical Benefit, Sports Clubs, Campus Housing Activity Fee, Student Activity Fees, Mass Transit Fees, Student Academic Success Center; **Institutional Advancement:** Includes Foundation; **Research:** Includes Fisheries, Cooperative Wildlife, Materials Technology Center; **Athletics:** Includes Athletics Facilities and Activities; **Clinical Services:** Includes SOM Clinical Support, School of Dental Medicine Clinic Operations; **Other Activities:** Includes Risk Management Activities, Legal Counsel Activities, Official Functions, University Development and Audit Costs



# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 SERVICE DEPARTMENTS REVENUE

Service departments provide specific types of services to University departments and are supported by internal charges to departments' operating budgets. Such services might be purchased from outside sources, but for reasons of convenience, cost, or control, are often provided more effectively by an in-house service department. Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

### SIUC \$111,644,800

Chancellor's Administration	5,006,200
Academic Services	1,217,200
Student Services	4,281,400
Physical Plant/Facilities Management	90,761,150
Administrative & Financial Services	9,946,150
Research	432,700

### SIUC - SOM \$15,750,000

SOM Central Stores/Other	15,750,000
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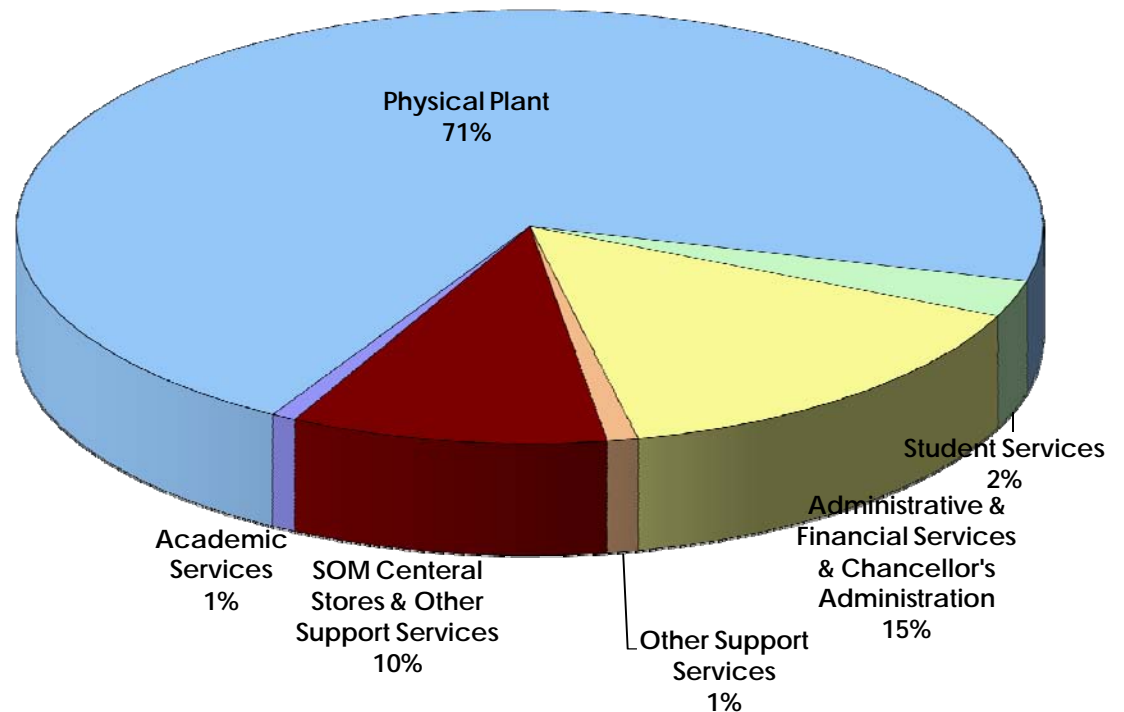
### SIUE \$29,983,745

Administrative Services	3,476,107
Physical Plant/Facilities Management	21,094,000
Police Services	254,761
Information Technology	4,308,877
Office of University Relations	850,000

### University Wide Services \$752,282

Legal Counsel	498,173
Revenue Bond & COPS Administration	254,109

### Total University \$158,130,827

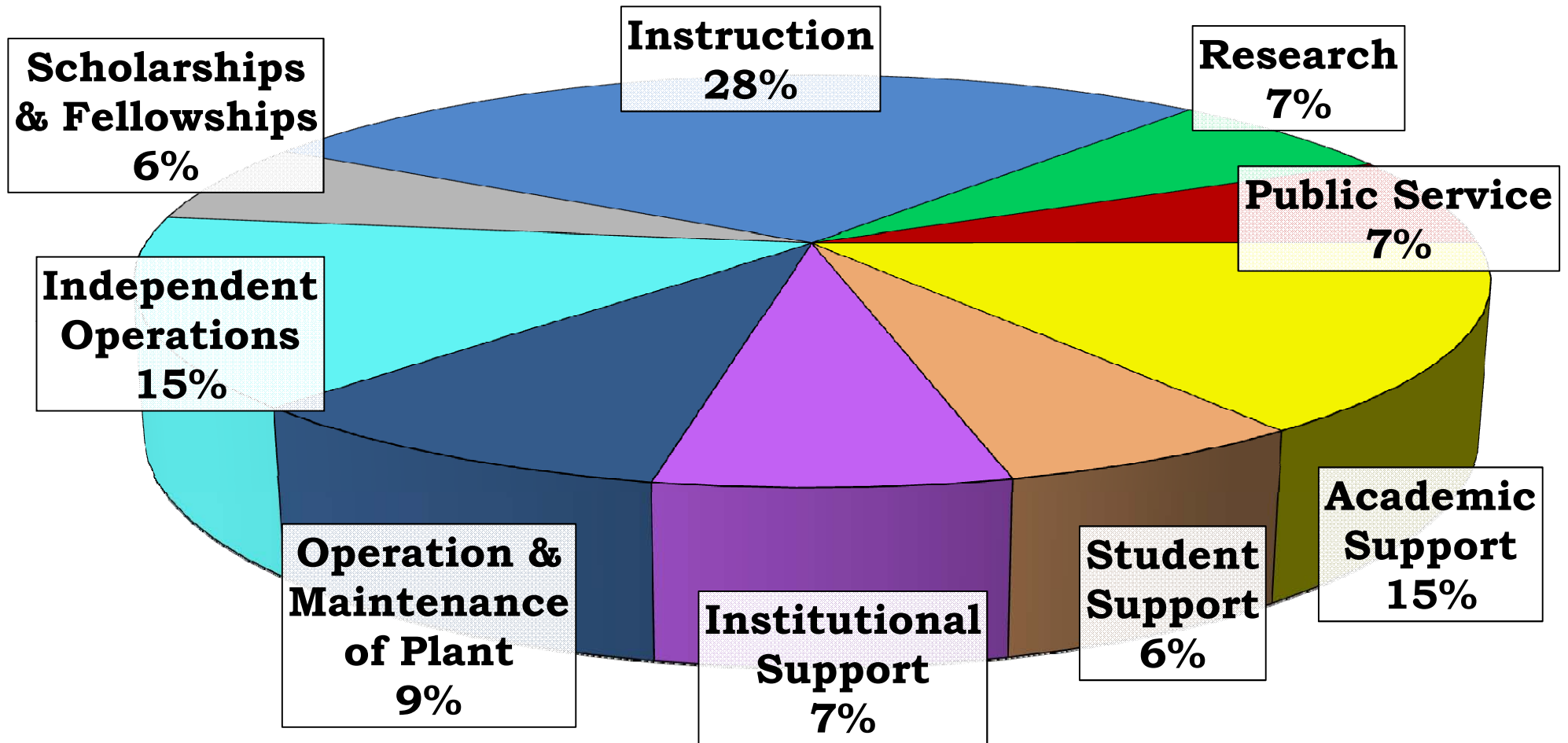


Description of Activities: **Chancellor's Administration:** Includes Group Insurance; **Academic Services:** Includes Flight Services and Touch of Nature; **Student Services:** Includes Vending Machine and Food Supply; **Administrative & Financial Services:** Includes Credit Sales Service, Information Technology, Telecommunications, AIS; **Physical Plant/Facilities Management:** Includes Travel Service, Postage Service, Printing & Duplicating Services, Utilities Purchased; **Research:** Includes Vivarium



# **Southern Illinois University**

## **FY 2011 Expenditure Budget by Function**



**Total = \$847,632,439**



# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 OPERATING BUDGET

### BY NACUBO FUNCTIONS AND MAJOR FUND GROUPS

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (1) Departments
Instruction	\$215,457,092	\$5,770,150	\$703,988	\$0	\$14,465,801	<b>\$236,397,031</b>	\$14,250
Research	11,814,571	37,635,795	4,523,975	0	3,433,900	<b>57,408,241</b>	107,000
Public Service	8,325,887	44,029,225	220,972	0	6,514,675	<b>59,090,759</b>	39,300
Academic Support	49,454,428	493,432	4,000,435	29,327,700	42,439,923	<b>125,715,918</b>	363,200
Student Support	23,077,581	587,869	339,000	0	28,939,210	<b>52,943,660</b>	0
Institutional Support	45,542,452	456,148	3,368,450	0	10,784,856	<b>60,151,906</b>	38,358,279
Operation & Maintenance of Plant	50,431,248	1,000	1,735,650	6,021,700	19,291,402	<b>77,481,000</b>	118,895,400
Independent Operations	0	585,000	0	111,198,626	13,654,607	<b>125,438,233</b>	0
Scholarships and Fellowships	10,575,241	40,225,000	0	0	2,205,450	<b>53,005,691</b>	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$414,678,500</b>	<b>\$129,783,619</b>	<b>\$14,892,470</b>	<b>\$146,548,026</b>	<b>\$141,729,824</b>	<b>\$847,632,439</b>	<b>\$157,777,429</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## FY 2011 OPERATING BUDGET

### BY NACUBO FUNCTIONS AND MAJOR FUND GROUPS

	<u>Appropriated &amp; Income Fund</u>	<u>Grants and Contracts</u>	<u>Indirect Cost Recovery</u>	<u>Revenue Bond Operations</u>	<u>Self-Supporting Activities</u>	<u>All Funds 2011 Totals</u>	<u>Service (1) Departments</u>
Instruction	\$117,721,953	\$4,545,000	\$513,900	\$0	\$7,651,150	<b>\$130,432,003</b>	\$14,250
Research	6,512,512	16,004,000	3,941,000	0	2,648,200	<b>29,105,712</b>	107,000
Public Service	2,850,213	24,550,000	172,000	0	4,221,800	<b>31,794,013</b>	33,000
Academic Support	29,120,407	398,000	56,700	0	4,571,800	<b>34,146,907</b>	0
Student Support	11,430,525	500,000	178,500	0	20,214,650	<b>32,323,675</b>	0
Institutional Support	22,854,397	260,000	111,150	0	5,075,750	<b>28,301,297</b>	21,160,000
Operation & Maintenance of Plant	27,231,852	1,000	741,750	0	13,559,450	<b>41,534,052</b>	90,755,400
Independent Operations	0	585,000	0	67,962,050	9,615,550	<b>78,162,600</b>	0
Scholarships and Fellowships	6,656,541	30,201,000	0	0	731,350	<b>37,588,891</b>	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$224,378,400</b>	<b>\$77,044,000</b>	<b>\$5,715,000</b>	<b>\$67,962,050</b>	<b>\$68,289,700</b>	<b>\$443,389,150</b>	<b>\$112,069,650</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## FY 2011 OPERATING BUDGET

### BY NACUBO FUNCTIONS AND MAJOR FUND GROUPS

	<u>Appropriated &amp; Income Fund</u>	<u>Grants and Contracts</u>	<u>Indirect Cost Recovery</u>	<u>Revenue Bond Operations</u>	<u>Self-Supporting Activities</u>	<u>All Funds 2011 Totals</u>	<u>Service (1) Departments</u>
Instruction	\$23,652,300	\$838,400	\$0	\$0	\$489,400	<b>\$24,980,100</b>	\$0
Research	4,070,100	13,102,100	474,700	0	623,700	<b>18,270,600</b>	0
Public Service	2,631,100	2,859,500	1,200	0	1,225,800	<b>6,717,600</b>	6,300
Academic Support	6,265,800	0	2,574,800	29,327,700	37,398,600	<b>75,566,900</b>	363,200
Student Support	1,573,000	0	0	0	121,200	<b>1,694,200</b>	0
Institutional Support	5,500,500	0	2,802,300	0	566,700	<b>8,869,500</b>	6,802,900
Operation & Maintenance of Plant	3,709,700	0	993,900	6,021,700	215,000	<b>10,940,300</b>	7,861,500
Independent Operations	0	0	0	0	0	<b>0</b>	0
Scholarships and Fellowships	474,200	0	0	0	0	<b>474,200</b>	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$47,876,700</b>	<b>\$16,800,000</b>	<b>\$6,846,900</b>	<b>\$35,349,400</b>	<b>\$40,640,400</b>	<b>\$147,513,400</b>	<b>\$15,033,900</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## FY 2011 OPERATING BUDGET

### BY NACUBO FUNCTIONS AND MAJOR FUND GROUPS

	<u>Appropriated &amp; Income Fund</u>	<u>Grants and Contracts</u>	<u>Indirect Cost Recovery</u>	<u>Revenue Bond Operations</u>	<u>Self-Supporting Activities</u>	<u>All Funds 2011 Totals</u>	<u>Service (1) Departments</u>
Instruction	\$74,082,839	\$386,750	\$190,088	\$0	\$6,325,251	<b>\$80,984,928</b>	\$0
Research	1,231,959	8,529,695	108,275	0	162,000	<b>10,031,929</b>	0
Public Service	2,844,574	16,619,725	47,772	0	1,067,075	<b>20,579,146</b>	0
Academic Support	14,068,221	95,432	1,368,935	0	469,523	<b>16,002,111</b>	0
Student Support	10,074,056	87,869	160,500	0	8,603,360	<b>18,925,785</b>	0
Institutional Support	13,521,555	196,148	405,000	0	3,320,629	<b>17,443,332</b>	9,643,097
Operation & Maintenance of Plant	19,489,696	0	0	0	5,516,952	<b>25,006,648</b>	20,278,500
Independent Operations	0	0	0	43,236,576	4,039,057	<b>47,275,633</b>	0
Scholarships and Fellowships	3,444,500	10,024,000	0	0	1,474,100	<b>14,942,600</b>	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$138,757,400</b>	<b>\$35,939,619</b>	<b>\$2,280,570</b>	<b>\$43,236,576</b>	<b>\$30,977,947</b>	<b>\$251,192,112</b>	<b>\$29,921,597</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY ADMINISTRATION

## FY 2011 OPERATING BUDGET

### BY NACUBO FUNCTIONS AND MAJOR FUND GROUPS

	Appropriated & Income Fund	Grants and Contracts	Indirect Cost Recovery	Revenue Bond Operations	Self-Supporting Activities	All Funds 2011 Totals	Service (1) Departments
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0	0	0
Public Service	0	0	0	0	0	0	0
Academic Support	0	0	0	0	0	0	0
Student Support	0	0	0	0	0	0	0
Institutional Support	2,014,300	0	50,000	0	54,200	2,118,500	0
Operation & Maintenance of Plant	0	0	0	0	0	0	0
Independent Operations	0	0	0	0	0	0	0
Scholarships and Fellowships	0	0	0	0	0	0	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$2,014,300</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$54,200</b>	<b>\$2,118,500</b>	<b>\$0</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

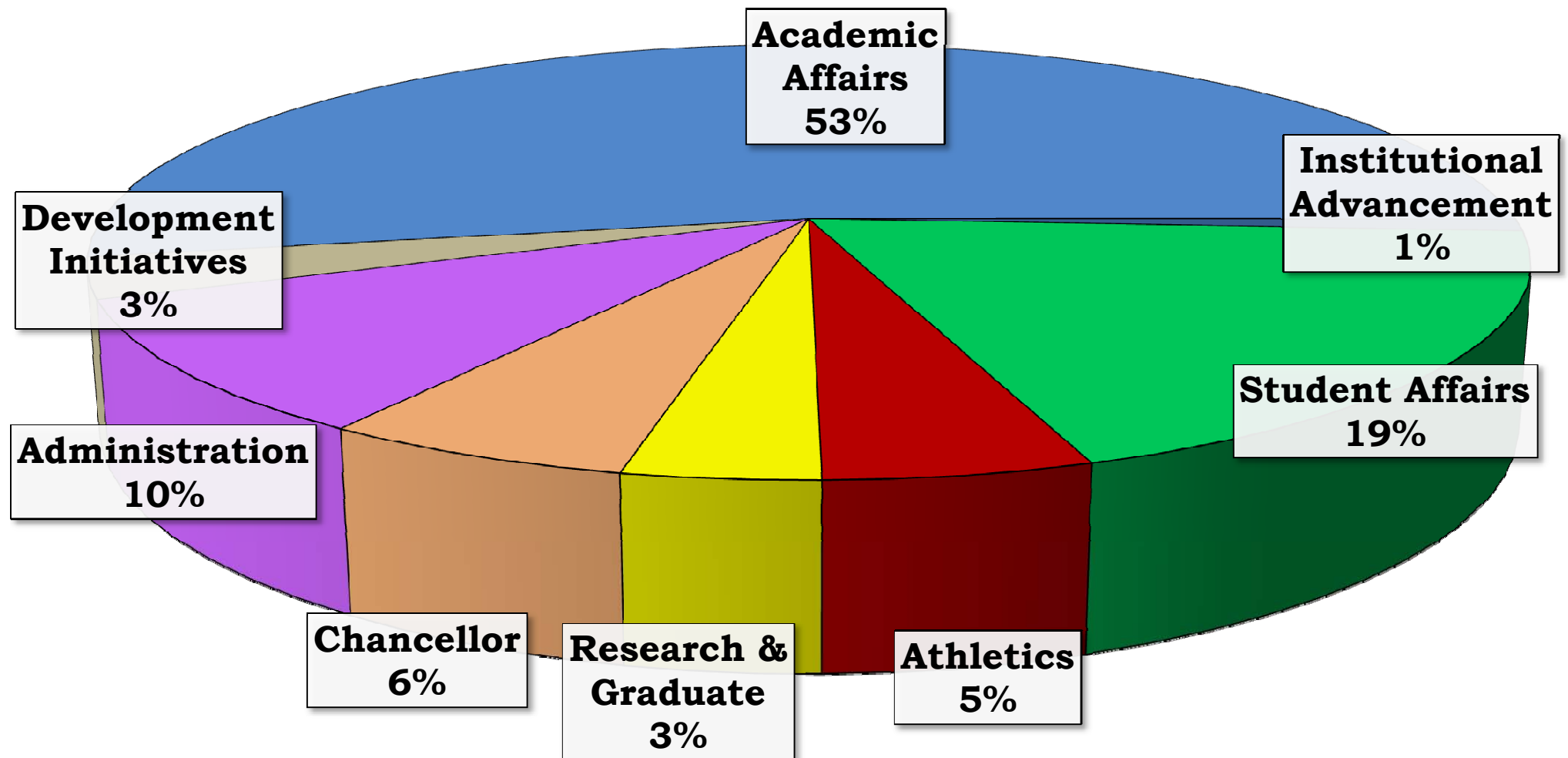
**SOUTHERN ILLINOIS UNIVERSITY –  
UNIVERSITY WIDE SERVICES  
FY 2011 OPERATING BUDGET  
BY NACUBO FUNCTIONS AND MAJOR FUND GROUPS**

	<u>Appropriated &amp; Income Fund</u>	<u>Grants and Contracts</u>	<u>Indirect Cost Recovery</u>	<u>Revenue Bond Operations</u>	<u>Self-Supporting Activities</u>	<u>All Funds 2011 Totals</u>	<u>Service (1) Departments</u>
Instruction	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Research	0	0	0	0	0	0	0
Public Service	0	0	0	0	0	0	0
Academic Support	0	0	0	0	0	0	0
Student Support	0	0	0	0	0	0	0
Institutional Support	1,651,700	0	0	0	1,767,577	3,419,277	752,282
Operation & Maintenance of Plant	0	0	0	0	0	0	0
Independent Operations	0	0	0	0	0	0	0
Scholarships and Fellowships	0	0	0	0	0	0	0
<b>Total Expenditures &amp; Transfers</b>	<b>\$1,651,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,767,577</b>	<b>\$3,419,277</b>	<b>\$752,282</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SIU Carbondale\*

## FY 2011 Expenditure Budget by Decision Center



**Total = \$443,389,150**

\*Does not include the School of Medicine

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## FY 2011 OPERATING BUDGET

### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>Chancellor's Administration*</b>	<b>\$286,400</b>	<b>\$25,567,190</b>	<b>\$25,601,390</b>	<b>(\$34,200)</b>	<b>\$252,200</b>
<b>Provost and Vice Chancellor</b>					
Provost and Vice Chancellor*	\$1,701,900	\$20,369,544	\$20,252,494	\$117,050	\$1,818,950
College of Agricultural Sciences*	1,058,300	11,461,788	11,546,588	(84,800)	973,500
College of Applied Sciences and Arts*	317,200	15,143,477	15,177,627	(34,150)	283,050
College of Business Administration	160,500	9,327,774	9,343,974	(16,200)	144,300
College of Education & Human Services	2,005,650	33,640,893	33,881,443	(240,550)	1,765,100
College of Engineering*	1,488,050	13,650,226	13,663,226	(13,000)	1,475,050
College of Liberal Arts	1,771,950	33,117,549	33,131,699	(14,150)	1,757,800
College of Mass Communication & Media Arts	333,750	10,149,199	10,517,949	(368,750)	(35,000)
College of Science*	1,017,800	20,209,109	20,260,909	(51,800)	966,000
Off-Campus Degree Programs	165,600	8,252,950	8,295,150	(42,200)	123,400
Library Affairs	395,100	11,613,021	11,607,771	5,250	400,350
School of Law	214,000	8,598,568	8,593,468	5,100	219,100
Enrollment Management*	1,024,800	35,167,440	35,580,240	(412,800)	612,000
<b>Subtotal</b>	<b>\$11,654,600</b>	<b>\$230,701,538</b>	<b>\$231,852,538</b>	<b>(\$1,151,000)</b>	<b>\$10,503,600</b>
<b>Vice Chancellor for Student Affairs</b>					
Vice Chancellor for Student Affairs*	\$578,000	\$1,088,556	\$1,045,806	\$42,750	\$620,750
Child Care Center	91,100	1,037,600	1,095,600	(58,000)	33,100
Student Center*	2,391,350	8,598,700	8,688,650	(89,950)	2,301,400
Student Medical Benefit	1,887,750	17,473,200	17,443,850	29,350	1,917,100
Student Recreation Center	1,592,750	5,495,218	5,574,468	(79,250)	1,513,500
Student Services	728,650	4,807,994	4,796,844	11,150	739,800
University Housing*	11,135,350	41,415,900	44,285,750	(2,869,850)	8,265,500
<b>Subtotal</b>	<b>\$18,404,950</b>	<b>\$79,917,168</b>	<b>\$82,930,968</b>	<b>(\$3,013,800)</b>	<b>\$15,391,150</b>

\* Note: Decision Center also has a Service Department component

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## FY 2011 OPERATING BUDGET

### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>Vice Chancellor of Administration &amp; Finance</b>					
Administration & Finance*	\$593,400	\$1,396,945	\$1,585,395	(\$188,450)	\$404,950
Administrative Support Services*	334,050	8,019,410	8,218,860	(199,450)	134,600
Facilities Management/Physical Plant*	2,243,700	20,803,231	21,190,881	(387,650)	1,856,050
Information Technology/AIS*	211,450	7,789,915	7,759,915	30,000	241,450
Public Safety*	<u>1,539,650</u>	<u>4,213,134</u>	<u>4,885,184</u>	<u>(672,050)</u>	<u>867,600</u>
<b>Subtotal</b>	<b>\$4,922,250</b>	<b>\$42,222,635</b>	<b>\$43,640,235</b>	<b>(\$1,417,600)</b>	<b>\$3,504,650</b>
<b>Vice Chancellor for Institutional Advancement</b>	<b>\$48,850</b>	<b>\$3,980,008</b>	<b>\$3,980,008</b>	<b>\$0</b>	<b>\$48,850</b>
<b>Vice Chancellor for Research &amp; Graduate Dean</b>					
Vice Chancellor for Research	\$1,198,400	\$3,196,159	\$3,196,159	\$0	\$1,198,400
Graduate School*	<u>667,100</u>	<u>12,851,904</u>	<u>12,928,254</u>	<u>(76,350)</u>	<u>590,750</u>
<b>Subtotal</b>	<b>\$1,865,500</b>	<b>\$16,048,063</b>	<b>\$16,124,413</b>	<b>(\$76,350)</b>	<b>\$1,789,150</b>
<b>Economic Development</b>	<b>\$236,650</b>	<b>\$3,948,209</b>	<b>\$3,949,459</b>	<b>(\$1,250)</b>	<b>\$235,400</b>
<b>Intercollegiate Athletics</b>	<b>\$1,600</b>	<b>\$21,899,291</b>	<b>\$21,984,391</b>	<b>(\$85,100)</b>	<b>(\$83,500)</b>
<b>Development Initiatives</b>	<b>\$3,464,500</b>	<b>\$13,079,848</b>	<b>\$13,325,748</b>	<b>(\$245,900)</b>	<b>\$3,218,600</b>
<b>Total FY 2011 Operating Budget</b>	<b><u>\$40,885,300</u></b>	<b><u>\$437,363,950</u></b>	<b><u>\$443,389,150</u></b>	<b><u>(\$6,025,200)</u></b>	<b><u>\$34,860,100</u></b>

\* Note: Decision Center also has a Service Department component

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## FY 2011 OPERATING BUDGET

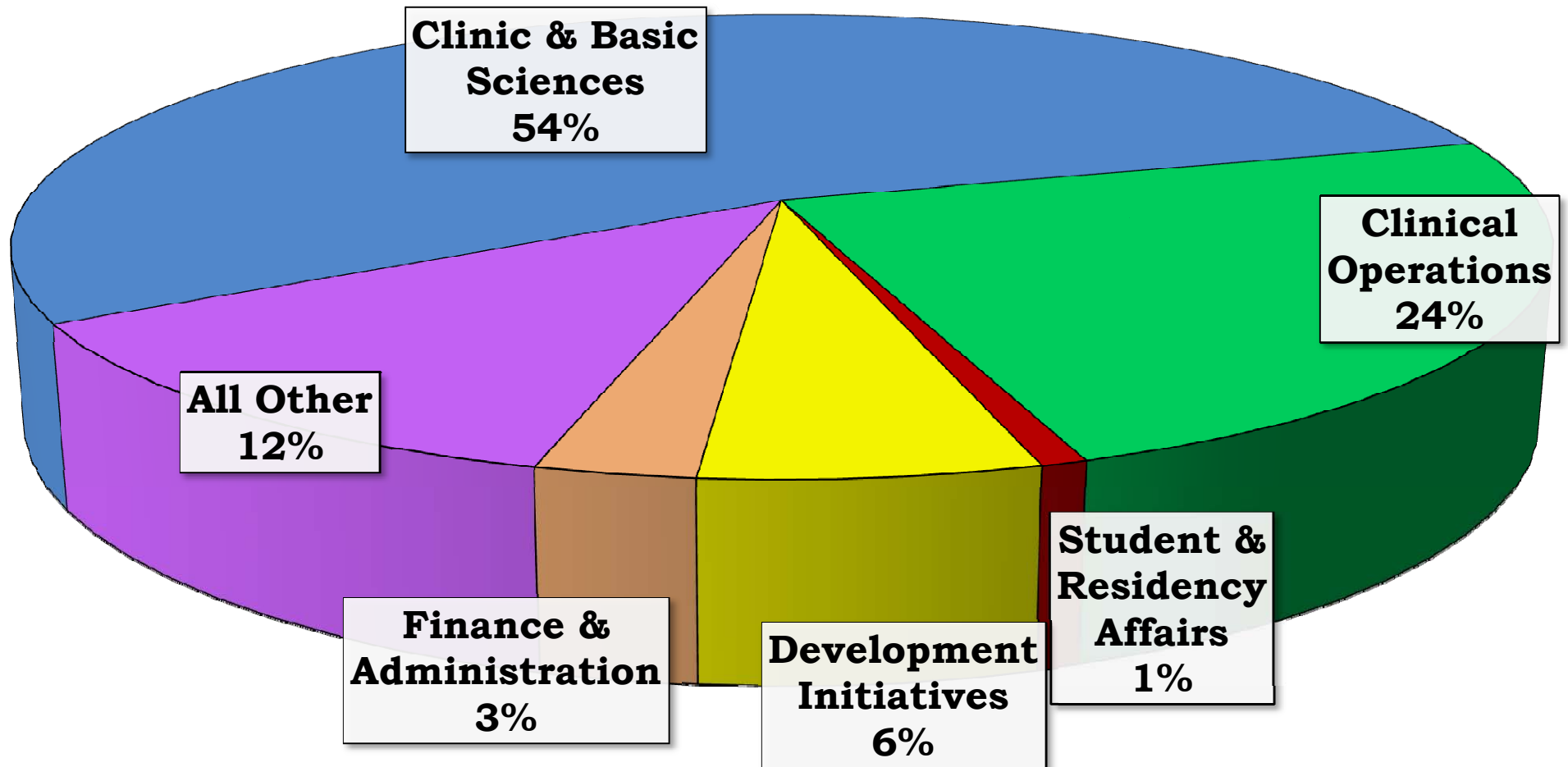
### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>Service Departments (1)</b>					
<i>Chancellor's Administration</i>	\$165,100	\$5,006,200	\$5,108,350	(102,150)	\$62,950
<i>Provost &amp; Vice Chancellor</i>	(579,050)	835,000	828,050	6,950	(572,100)
<i>College of Agricultural Sciences</i>	248,400	95,000	116,250	(21,250)	227,150
<i>College of Applied Sciences &amp; Arts</i>	(18,650)	140,000	133,650	6,350	(12,300)
<i>College of Engineering</i>	129,850	95,000	50,500	44,500	174,350
<i>College of Science</i>	64,700	16,200	21,500	(5,300)	59,400
<i>Enrollment Management</i>	25,700	36,000	29,000	7,000	32,700
<i>Vice Chancellor for Student Affairs</i>	264,300	244,550	310,200	(65,650)	198,650
<i>Student Center</i>	5,600	236,850	234,550	2,300	7,900
<i>University Housing</i>	0	3,800,000	3,802,850	(2,850)	(2,850)
<i>Administration &amp; Finance</i>	135,750	128,700	53,850	74,850	210,600
<i>Administrative Support Services</i>	825,600	1,315,950	1,453,900	(137,950)	687,650
<i>Facilities Management/Physical Plant</i>	(2,166,250)	90,761,150	90,748,900	12,250	(2,154,000)
<i>Information Technology/AIS</i>	4,017,400	8,216,850	8,392,400	(175,550)	3,841,850
<i>Public Safety</i>	79,250	284,650	287,350	(2,700)	76,550
<i>Graduate School</i>	213,600	432,700	498,350	(65,650)	147,950
<b>Subtotal</b>	<b>\$3,411,300</b>	<b>\$111,644,800</b>	<b>\$112,069,650</b>	<b>(\$424,850)</b>	<b>\$2,986,450</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# **SIUC - School of Medicine**

## **FY 2011 Expenditure Budget by Decision Center**



**Total = \$147,513,400**

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## FY 2011 OPERATING BUDGET

### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>School of Medicine</b>					
Dean and Provost	\$626,900	\$751,300	\$856,300	(\$105,000)	\$521,900
Education and Curriculum	128,700	2,023,200	2,032,300	(9,100)	119,600
MEDPREP/Disadvantaged Students	0	1,120,200	1,120,200	0	0
Student and Residency Affairs	166,900	1,175,700	1,189,000	(13,300)	153,600
Clinic and Basic Sciences	5,721,700	79,910,000	79,769,500	140,500	5,862,200
Facilities and Services*	(25,400)	4,958,100	5,155,500	(197,400)	(222,800)
Research and Faculty Affairs*	556,600	2,018,100	1,770,800	247,300	803,900
Library and Information Resources*	54,400	3,741,400	3,791,300	(49,900)	4,500
External Affairs/Telehealth*	604,800	3,883,300	3,613,000	270,300	875,100
Clinical Operations*	3,323,400	34,852,800	35,366,000	(513,200)	2,810,200
Finance and Administration*	2,321,000	3,895,700	4,135,000	(239,300)	2,081,700
Development Initiatives*	<u>14,584,000</u>	<u>9,431,400</u>	<u>8,714,500</u>	<u>716,900</u>	<u>15,300,900</u>
<b>Total FY 2011 Operating Budget</b>	<b><u>\$28,063,000</u></b>	<b><u>\$147,761,200</u></b>	<b><u>\$147,513,400</u></b>	<b><u>\$247,800</u></b>	<b><u>\$28,310,800</u></b>

\* Note: Decision Center also has a Service Department component

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## FY 2011 OPERATING BUDGET

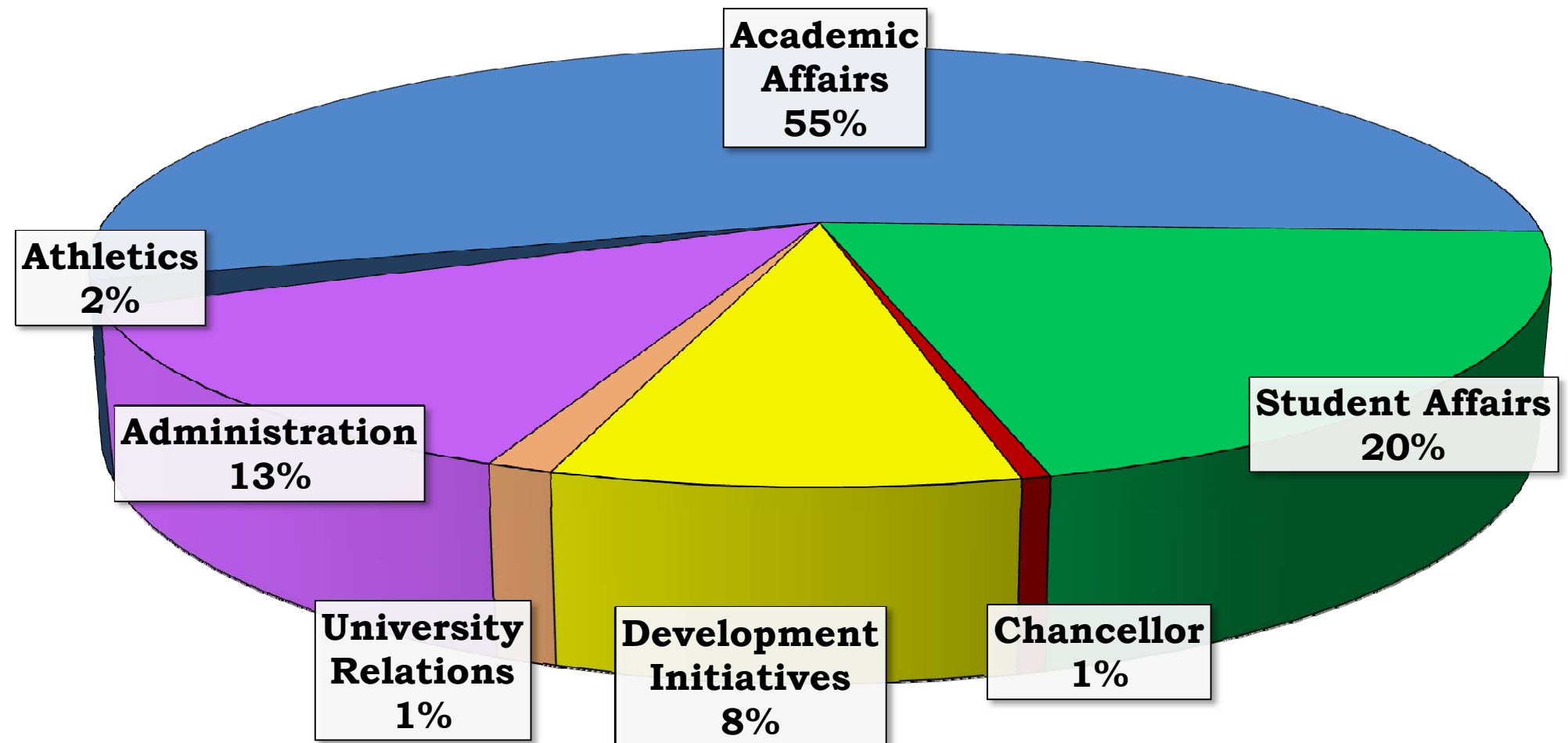
### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>Service Departments (1)</b>					
<i>Facilities Management</i>	(\$440,300)	\$11,708,300	\$11,233,600	\$474,700	\$34,400
<i>Research and Faculty Affairs</i>	118,900	935,700	883,100	52,600	171,500
<i>Library Affairs and Information Resources</i>	715,100	932,500	796,200	136,300	851,400
<i>External Affairs/Telehealth</i>	2,900	10,800	0	10,800	13,700
<i>Clinical Operations</i>	(30,900)	237,800	240,700	(2,900)	(33,800)
<i>Finance and Administration</i>	458,500	1,782,100	1,782,900	(800)	457,700
<i>Development Initiatives</i>	<u>0</u>	<u>142,800</u>	<u>97,400</u>	<u>45,400</u>	<u>45,400</u>
<b>Subtotal</b>	<b>\$824,200</b>	<b>\$15,750,000</b>	<b>\$15,033,900</b>	<b>\$716,100</b>	<b>\$1,540,300</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SIU Edwardsville

## FY 2011 Expenditure Budget by Decision Center



**Total = \$251,192,112**

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## FY 2011 OPERATING BUDGET

### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>Chancellor</b>	<b>\$11,596</b>	<b>\$1,344,168</b>	<b>\$1,348,328</b>	<b>(\$4,160)</b>	<b>\$7,436</b>
<b>Academic Affairs</b>					
Office of the Provost & VC Acad	\$1,153,425	\$5,694,072	\$5,877,507	(\$183,435)	\$969,990
College of Arts & Sciences	414,093	27,251,938	27,327,176	(75,238)	338,855
School of Business	386,775	8,182,675	8,290,825	(108,150)	278,625
School of Dental Medicine	3,250,819	14,230,260	14,446,360	(216,100)	3,034,719
School of Education	76,449	8,622,164	8,626,388	(4,224)	72,225
School of Engineering	237,130	7,108,358	7,123,890	(15,532)	221,598
School of Nursing	16,027	5,944,277	5,563,080	381,197	397,224
School of Pharmacy	149,694	6,584,653	6,576,653	8,000	157,694
Graduate School	178,411	7,268,730	7,367,844	(99,114)	79,297
Library & Information Services	95,578	4,713,754	4,713,445	309	95,887
Enrollment Management	224,981	17,240,624	17,331,830	(91,206)	133,775
University Services to E. St. Louis	116,721	16,756,760	16,761,133	(4,373)	112,348
Information Technology*	<u>1,802,354</u>	<u>7,648,042</u>	<u>7,714,984</u>	<u>(66,942)</u>	<u>1,735,412</u>
<b>Subtotal</b>	<b>\$8,102,457</b>	<b>\$137,246,307</b>	<b>\$137,721,115</b>	<b>(\$474,808)</b>	<b>\$7,627,649</b>
<b>Administration</b>					
Administration Services*	\$1,793,621	\$10,706,804	\$10,786,677	(\$79,873)	\$1,713,748
Facilities Mgmt/Physical Plant*	2,910,987	19,538,936	18,617,104	921,832	3,832,819
Police Services*	<u>142,287</u>	<u>2,667,818</u>	<u>2,709,968</u>	<u>(42,150)</u>	<u>100,137</u>
<b>Subtotal</b>	<b>\$4,846,895</b>	<b>\$32,913,558</b>	<b>\$32,113,749</b>	<b>\$799,809</b>	<b>\$5,646,704</b>
<b>Office of University Relations*</b>	<b>\$102,871</b>	<b>\$3,071,460</b>	<b>\$3,053,960</b>	<b>\$17,500</b>	<b>\$120,371</b>

\* Note: Decision Center also has a Service Department component

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## FY 2011 OPERATING BUDGET

### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>Student Affairs</b>					
Student Affairs Services	\$2,151,750	\$5,362,485	\$5,161,611	\$200,874	\$2,352,624
University Center	4,853,779	22,870,046	23,028,090	(158,044)	4,695,735
University Housing	2,734,087	18,438,181	18,788,006	(349,825)	2,384,262
Student Fitness Center	<u>1,436,657</u>	<u>3,572,346</u>	<u>3,682,576</u>	<u>(110,230)</u>	<u>1,326,427</u>
<b>Subtotal</b>	<b>\$11,176,273</b>	<b>\$50,243,058</b>	<b>\$50,660,283</b>	<b>(\$417,225)</b>	<b>\$10,759,048</b>
<b>Intercollegiate Athletics</b>	<b>\$1,092,642</b>	<b>\$5,049,800</b>	<b>\$4,867,174</b>	<b>\$182,626</b>	<b>\$1,275,268</b>
<b>Development Initiatives</b>	<b>\$958,287</b>	<b>\$21,492,503</b>	<b>\$21,427,503</b>	<b>\$65,000</b>	<b>\$1,023,287</b>
<b>Total FY 2011 Operating Budget</b>	<b><u>\$26,291,021</u></b>	<b><u>\$251,360,854</u></b>	<b><u>\$251,192,112</u></b>	<b><u>\$168,742</u></b>	<b><u>\$26,459,763</u></b>
* Note: Decision Center also has a Service Department component					
<b>Service Departments (1)</b>					
Administration	\$149,204	\$3,476,107	\$3,543,718	(\$67,611)	\$81,593
Facilities Mgmt/Physical Plant	(717,799)	21,094,000	20,990,000	104,000	(613,799)
Police Services	59,098	254,761	254,761	0	59,098
Office of University Relations	280,241	850,000	816,000	34,000	314,241
Information Technology	<u>1,137,607</u>	<u>4,308,877</u>	<u>4,317,118</u>	<u>(8,241)</u>	<u>1,129,366</u>
<b>Subtotal</b>	<b>\$908,351</b>	<b>\$29,983,745</b>	<b>\$29,921,597</b>	<b>\$62,148</b>	<b>\$970,499</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY ADMINISTRATION

## FY 2011 OPERATING BUDGET

### BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>General Administration</b>					
Office of the President	\$246,668	\$2,104,300	\$2,118,500	(\$14,200)	\$232,468
<b>Total FY 2011 Operating Budget</b>	<b><u>\$246,668</u></b>	<b><u>\$2,104,300</u></b>	<b><u>\$2,118,500</u></b>	<b><u>(\$14,200)</u></b>	<b><u>\$232,468</u></b>

# SOUTHERN ILLINOIS UNIVERSITY – UNIVERSITY WIDE SERVICES

## FY 2011 OPERATING BUDGET BY RESPONSIBILITY AREA DECISION CENTERS

	Beginning Cash Balance	Revenue Estimates	Expenditure Estimates	Planned Operating Results (+/-)	Estimated Ending Cash Balance
<b>General Administration</b>					
Internal Audit	\$0	\$672,599	\$672,599	\$0	\$0
Legal Counsel*	0	812,959	812,959	0	0
<b>Subtotal</b>	<b>\$0</b>	<b>\$1,485,558</b>	<b>\$1,485,558</b>	<b>\$0</b>	<b>\$0</b>
<b>Support Services</b>					
Treasury Functions	\$0	\$207,259	\$207,259	\$0	\$0
Risk Mgmt & Compliance	0	538,741	538,741	0	0
Liaison & Special Projects	0	189,952	189,952	0	0
Development Initiatives	219,540	997,767	997,767	0	219,540
<b>Subtotal</b>	<b>\$219,540</b>	<b>\$1,933,719</b>	<b>\$1,933,719</b>	<b>\$0</b>	<b>\$219,540</b>
<b>Total FY 2011 Operating Budget</b>	<b><u>\$219,540</u></b>	<b><u>\$3,419,277</u></b>	<b><u>\$3,419,277</u></b>	<b><u>\$0</u></b>	<b><u>\$219,540</u></b>
<b>Service Departments (1)</b>					
Legal Counsel	\$0	\$498,173	\$498,173	\$0	\$0
Revenue Bond & COPS Administration	0	254,109	254,109	0	0
<b>Subtotal</b>	<b>\$0</b>	<b>\$752,282</b>	<b>\$752,282</b>	<b>\$0</b>	<b>\$0</b>

(1) Service Departments act as "flow through" accounts for services provided to University departments. In order to avoid double-counting of financial transactions, revenue and expenditures are not added to the University totals.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## CONTINGENCY PLAN – FY 2011

**University Guideline:** Major decisions about resource allocation should not be forced during the fiscal year by emergencies or unanticipated expenditures. Without a contingency reserve, the institution becomes vulnerable to negative shifts in resources. Therefore, at least 2 percent of FY 2011 appropriated and income funds will be reserved for contingencies. Each campus will develop a plan to expend these funds during the last two quarters of the fiscal year if they are not required for unanticipated expenditures.

Organizational Units	Amount Held	% of Total	Planned Usage If Available
Provost and Vice Chancellor	\$2,975,630	70%	Funds will be used to enhance undergraduate education, provide equipment and infrastructure for instructional and research labs, provide support for new faculty hires, and enhance recruitment activities.
Vice Chancellor for Administration and Finance	603,550	14%	Funds will be used to pay for other than salaries expenditures in the operating budget.
Vice Chancellor for Student Affairs	97,320	2%	Equipment purchases for the division.
Vice Chancellor for Research and Graduate Dean	200,430	5%	Purchase new equipment and equipment upgrades for faculty to enhance research capabilities of the campus.
Chancellor	249,050	6%	Funds will be used to upgrade computer network (connectivity, hardware, software) for units reporting to the Chancellor and for equipment purchases for the Office of the Chancellor and AA/EO staff.
Vice Chancellor for Institutional Advancement	82,800	2%	Computer and technology upgrades in preparation of new alumni development information system.
Intercollegiate Athletics	41,220	1%	Funds will be used to upgrade computer equipment.
<b>TOTAL</b>	<b>\$4,250,000</b>	<b>100%</b>	

Guideline: at least 2% of General Operating Funds (GRF/IF) = \$4,250,000.

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE CONTINGENCY PLAN – FY 2011

**University Guideline:** Major decisions about resource allocation should not be forced during the fiscal year by emergencies or unanticipated expenditures. Without a contingency reserve, the institution becomes vulnerable to negative shifts in resources. Therefore, at least 2 percent of FY 2011 appropriated and income funds will be reserved for contingencies. Each campus will develop a plan to expend these funds during the last two quarters of the fiscal year if they are not required for unanticipated expenditures.

Organizational Units	Amount Held	% of Total	Planned Usage If Available
SIU School of Medicine	\$957,534	100%	Deferred Maintenance projects, equipment purchases, facilities upgrades
<b>TOTAL</b>	<b>\$957,534</b>	<b>100%</b>	

Guideline: at least 2% of General Operating Funds (GRF/IF) = \$957,534

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## CONTINGENCY PLAN – FY 2011

**University Guideline:** Major decisions about resource allocation should not be forced during the fiscal year by emergencies or unanticipated expenditures. Without a contingency reserve, the institution becomes vulnerable to negative shifts in resources. Therefore, at least 2 percent of FY 2011 appropriated and income funds will be reserved for contingencies. Each campus will develop a plan to expend these funds during the last two quarters of the fiscal year if they are not required for unanticipated expenditures.

Organizational Units	Amount Held	% of Total	Planned Usage If Available
<b>Academic Affairs</b>	<u>\$1,538,045</u>	55%	
Instructional Equipment	540,000		Funds used for the acquisition and replacement of academic equipment will be held.
Library Acquisitions	225,000		Funds used to purchase monographs, serials, and databases will be held.
Provost Reallocation	280,295		Funds used for support of special initiatives and requirements will be held.
College/School Contributions	282,750		Funds used for support line funding will be held.
Faculty Development Fund	100,000		Funds used to augment professional development of faculty will be held.
Vacation, Sick Leave & Retirement	85,000		Funds used for sick leave and retirement payouts will be held.
Computing Initiatives	25,000		Funds used to acquire hardware and software in academic computing labs will be held.
<b>Administration</b>	<u>\$610,441</u>	22%	
Deferred Maintenance	538,128		Funds used for deferred maintenance projects will be held.
Equipment	72,313		Funds used for acquisition and replacement of equipment will be held.
<b>Student Affairs</b>	<u>\$32,535</u>	1%	
VCSA General Account	32,535		Funds used for professional development, campus life student initiatives, and the acquisition and replacement of equipment will be held.
<b>Office of University Relations</b>	<u>\$54,871</u>	2%	
VC University Relations	54,871		Funds used for technology & equipment upgrades, conferences/training, and marketing/advertising programs will be held.
<b>Office of the Chancellor</b>	<u>\$34,178</u>	1%	
Office of the Chancellor	34,178		Funds used for travel to professional development meetings, office supplies and equipment, contractual services, and University receptions and events will be held.
<b>Intercollegiate Athletics</b>	<u>\$7,467</u>	0%	
Equipment	7,467		Funds used for deferred maintenance and the purchase of equipment will be held.
<b>General Administration</b>	<u>\$497,611</u>	18%	
General Administration	497,611		Funds used to offset non-recurring items including startup costs for new initiatives and supplements to units facing major acquisitions or temporary shortfalls will be held.
<b>TOTAL</b>	<b>\$2,775,148</b>	<b>100%</b>	

# SOUTHERN ILLINOIS UNIVERSITY ADMINISTRATION

## CONTINGENCY PLAN – FY 2011

**University Guideline:** Major decisions about resource allocation should not be forced during the fiscal year by emergencies or unanticipated expenditures. Without a contingency reserve, the institution becomes vulnerable to negative shifts in resources. Therefore, at least 2 percent of FY 2011 appropriated and income funds will be reserved for contingencies. Each campus will develop a plan to expend these funds during the last two quarters of the fiscal year if they are not required for unanticipated expenditures.

Organizational Units	Amount Held	% of Total	Planned Usage If Available
Office of the President	\$40,286	100%	Funds will be used to purchase equipment and for staff development.
TOTAL	\$40,286	100%	

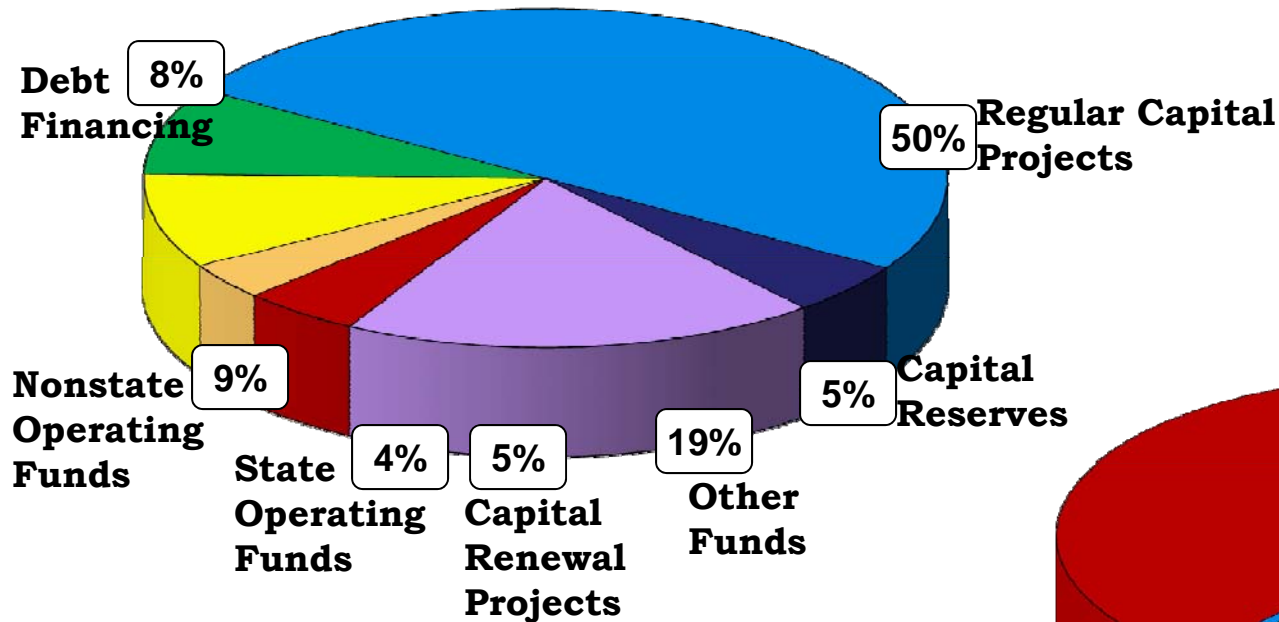
Guideline: at least 2% of General Operating Funds (GRF/IF) = \$40,286



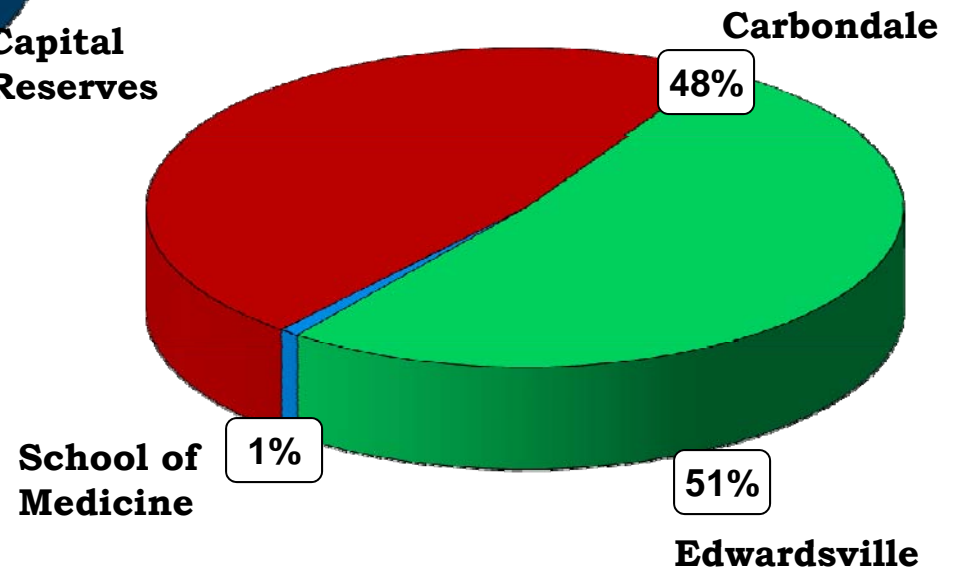
# Southern Illinois University

## FY2011 Capital Budget

### By Source of Funds



### By Campus



**Total = \$168,208,641**



# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 CAPITAL BUDGETS (ALL FUNDING SOURCES)

	SIUC	SIUC - SOM	SIUE	Total University
<b>Regular Capital Projects</b>	<b><u>\$ 28,969,700</u></b>	<b><u>\$ 0</u></b>	<b><u>\$ 55,401,500</u></b>	<b><u>\$ 84,371,200</u></b>
New Facilities/Addition	27,019,700	0	55,401,500	82,421,200
Existing Facilities	1,950,000	0	0	1,950,000
<b>Capital Renewal Projects</b>	<b><u>4,333,334</u></b>	<b><u>226,000</u></b>	<b><u>3,433,800</u></b>	<b><u>\$ 7,993,134</u></b>
<b>State Operating Funds</b>	<b><u>1,739,268</u></b>	<b><u>0</u></b>	<b><u>4,250,903</u></b>	<b><u>\$ 5,990,171</u></b>
New Facilities/Addition	0	0	1,527,000	1,527,000
Existing Facilities	1,739,268	0	2,723,903	4,463,171
<b>Nonstate Operating Funds</b>	<b><u>12,851,688</u></b>	<b><u>634,000</u></b>	<b><u>1,808,833</u></b>	<b><u>\$ 15,294,521</u></b>
New Facilities/Addition	0	0	0	0
Existing Facilities	12,851,688	634,000	1,808,833	15,294,521
<b>Debt Financing</b>	<b><u>13,986,000</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>\$ 13,986,000</u></b>
New Facilities/Addition	11,390,000	0	0	11,390,000
Existing Facilities	2,596,000	0	0	2,596,000
<b>Capital Reserves</b>	<b><u>4,931,556</u></b>	<b><u>580,000</u></b>	<b><u>2,862,075</u></b>	<b><u>\$ 8,373,631</u></b>
New Facilities/Addition	0	0	0	0
Existing Facilities	4,931,556	580,000	2,862,075	8,373,631
<b>Other Funds</b>	<b><u>13,435,484</u></b>	<b><u>0</u></b>	<b><u>18,764,500</u></b>	<b><u>\$ 32,199,984</u></b>
New Facilities/Addition	6,316,194	0	10,300,000	16,616,194
Existing Facilities	7,119,290	0	8,464,500	15,583,790
<b>Total Capital Budget</b>	<b><u>\$ 80,247,030</u></b>	<b><u>\$ 1,440,000</u></b>	<b><u>\$ 86,521,611</u></b>	<b><u>\$ 168,208,641</u></b>
New Facilities/Addition	44,725,894	0	67,228,500	111,954,394
Existing Facilities	35,521,136	1,440,000	19,293,111	56,254,247
Annual Expenditure Guideline: 2% of replacement value of plant	<b><u>\$ 38,879,252</u></b>	<b><u>\$ 3,433,000</u></b>	<b><u>\$ 21,744,293</u></b>	

1) Table includes funding for all capital expenditures. For detail, see tables under New Buildings and Asset Maintenance of Existing Buildings tabs.



# SOUTHERN ILLINOIS UNIVERSITY

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## Capital Definitions:

Regular Capital: Funds appropriated directly to the Capital Development Board on behalf of SIU. Regular Capital projects are new facilities, renovated and expanded facilities, and major remodeling projects designed to upgrade existing buildings and utility infrastructure to meet current use and code requirements and to provide site improvements.

Capital Renewal: Funds appropriated directly to the Capital Development Board on behalf of SIU. Capital Renewal projects are generally of lesser size and scope than Regular Capital projects and generally will reduce the backlog of deferred maintenance. These projects involve minor remodeling of facilities to repair buildings; to upgrade electrical, mechanical, roofing, and plumbing systems; and to address safety and accessibility code requirements.

State Operating: Funding from state appropriation for operations and university income funds controlled by the institution to address repair and maintenance and permanent improvement projects on campus.

Non-state Operating: Funding from locally held funds controlled by the institution to address repair and maintenance and permanent improvement projects on campus.

Debt Financing: Funds from the sale of revenue bonds, certificates of participations, internal loans, or IPHEC financing for capital projects. Debt Financed projects must be repaid over an amortized schedule and is recorded as an official debt of the university.

Capital Reserves: LAC guidelines permit the establishment of capital reserves for permanent improvements and repair and maintenance. Reserves are funded from transfers of operational revenues and allowed to accumulate over time to address long term capital improvement projects.

Other Funds: Funding comes from a variety of external sources, such as private gifts, special grant programs, federal or state agencies.

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## LONG TERM CAPITAL GOALS FOR 2012-2015

	FY 2012	FY 2013	FY 2014	FY 2015
<b><u>Regular Capital Projects</u></b>				
Communication Bldg Renovation/Addition/Digitalization Total Project \$73,221,800 - includes \$11,629,000 equipment	\$ 57,337,400 (Const. & Observation)	\$ 11,629,000 (Equipment)		
Agricultural Sciences Building Addition/Renovation Total Project \$36,232,100 - includes \$2,935,900 equipment	\$ 2,806,700 (A&E Design)	\$ 30,489,500 (Const. & Observation)	\$ 2,935,900 (Equipment)	
Health Life Safety / Neckers Renovation-Addition Total Project \$79,368,400 - includes \$6,426,900 equipment	\$ 6,144,100 (A&E Design)	\$ 66,797,400 (Const. & Observation)	\$ 6,426,900 (Equipment)	
General Core Curriculum Classroom Building Total Project \$49,810,600 - includes \$4,039,700 equipment	\$ 3,862,000 (A&E Design)	\$ 41,908,900 (Const. & Observation)	\$ 4,039,700 (Equipment)	
Interdisciplinary Research Laboratory Total Project \$25,753,500 - includes \$2,085,000 equipment	\$ 1,993,200 (A&E Design)	\$ 21,675,300 (Const. & Observation)	\$ 2,085,000 (Equipment)	
<b><u>Capital Renewal Projects</u></b>	\$2,166,667	\$2,218,100	\$2,218,100	\$2,218,100
Woody Hall Upgrades Mechanical Electrical Plumbing Electrical Feeder Replacement/Conversion 12kV Roof Renovations Fire Alarm Replacement Pulliam Industrial Education Building Electrical Upgrades Chilled Water Line Replacement Water Line Replacement Classroom/Laboratory Renovations Steam Tunnel Structure Repairs Main Replacement II (Blue Barracks) Engineering Complex HVAC Campus Sidewalks Coal Handling and Storage System				

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## LONG TERM CAPITAL GOALS FOR 2012-2015

	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>
<b><u>Debt Financing</u></b>				
Student Recreation Center Addition - total cost \$20 million (pending approval)		\$ 5,500,000	\$ 14,500,000	
Student Recreation Center - HVAC total equipment replacement including controls, lighting system, and associated costs for conservation and efficiency. Total Project Cost is \$3.5 million and carries a 12-year payback.	\$ 3,000,000			
Student Services Building - Saluki Way	\$ 15,900,000 (Const. & Observation)	\$ 6,900,000 (Const. & Observation)		
Facility Maintenance Projects - COPS Financing	\$ 13,710,000	\$ 4,275,000	\$ 2,765,000	\$ 4,250,000
<b><u>Capital Reserves</u></b>				
University Housing - Renovations/Repairs/Replacements/Upgrades	\$ 2,650,000	\$ 3,040,000	\$ 3,000,000	\$ 3,000,000
Student Center - Renovations/Repairs/Replacements/Upgrades	\$ 508,000	\$ 675,000	\$ 655,000	\$ 545,000
Student Recreation Center - Renovations/Repairs/Replacements/Upgrades	\$ 255,433	\$ 250,000		
<b><u>Other Funds</u></b>				
Facility Maintenance Fee Projects - Student Fees	\$ 7,218,480	\$ 6,699,902	\$ 6,920,000	\$ 6,920,000
Construct New Parking Lot in Vicinity of New Student Services Building		\$ 700,000		
Re--pave Roadway South of Dunn Richmond Center	\$ 150,000			
Re-pave Portion of Lincoln Drive			\$ 500,000	\$ 400,000
Re-pave Lot 94 (north of Student Recreation Center)				\$ 500,000
New Legal Clinic for School of Law	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000	
Classroom/Library Addition for School of Law	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000	
College of Agricultural Sciences Undergraduate Teaching and Research Greenhouse Facility [Total Project \$4,500,000 (soliciting funds from private funding campaign) ]		\$ 4,500,000		
Biotech Research & Education Laboratories Modernization Facility	\$ 8,800,000			
Student Services Building - Saluki Way		\$ 9,000,000		
<b>Total Long Term Capital</b>	<b>\$ 128,501,980</b>	<b>\$ 218,258,102</b>	<b>\$ 50,045,600</b>	<b>\$ 17,833,100</b>

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## LONG TERM CAPITAL GOALS FOR 2012-2015

	<u>FY 2012</u>	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2015</u>
<b><u>Regular Capital Projects</u></b>				
Simulation Center for Biomedical & Behavioral Research	\$ 9,562,000			
Education & Research Facility - Planning & Land Acquisition	\$ 11,200,000	\$ 41,564,000	\$ 41,564,000	\$ 26,363,000
Replace Coils & Rebuild Air Handling Units at 801 N. Rutledge	\$ 1,632,200			
Laboratory Renovations - Neckers Building	\$ 1,973,200			
LAM Cage Washing Room Exp	\$ 2,584,000			
Transdisciplinary Research Core Facility	\$ 1,316,000			
<b><u>Capital Renewal Projects</u></b>				
Multiple equipment repairs to cooling towers,boilers,condensate receivers, replace chemical hoods in 801 Building	\$226,000			
Replace chemical hoods in 801 Building		\$ 226,000		
<b><u>Debt Financing &amp; Capital Reserves</u></b>				
Seal all parking lots and restripe	\$50,000			
<b><u>Other Funds</u></b>				
<b>Total Long Term Capital</b>	<b>\$ 28,543,400</b>	<b>\$ 41,790,000</b>	<b>\$ 41,564,000</b>	<b>\$ 26,363,000</b>

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## LONG TERM CAPITAL GOALS FOR 2012-2015

	FY 2012	FY 2013	FY 2014	FY 2015
<b><u>Regular Capital Projects</u></b>				
Science Equipment	\$ 4,234,934			
Science Renovation		\$ 23,465,800		
<b><u>Capital Renewal Projects</u></b>				
Library Windows	\$ 1,100,000			
Founders Windows		\$ 1,100,000		
Alumni Windows			\$ 1,100,000	
Re-Wire Founders				\$ 1,100,000
<b><u>Debt Financing</u></b>				
Engineering Construction	\$ 12,343,928			
<b><u>Capital Reserves</u></b>				
University Housing (RRR/Non-approp Operating)	\$ 1,805,302	\$ 1,019,401	\$ 1,227,056	\$ 856,830
Campus recreation	\$ 53,100	\$ 63,200	\$ 73,660	\$ 74,600
Student Fitness Center (RRR/Non-approp Operating)	\$ 161,405	\$ 214,860	\$ 134,495	\$ 122,020
Morris University Center (RRR/Non-approp Operating)	\$ 560,000	\$ 100,000	\$ 600,000	\$ 600,000
Student Success Center (RRR/Non-approp Operating)	\$ 516,609	\$ 532,107	\$ 548,070	\$ 564,512
Parking (RRR)	\$ 314,600	\$ 124,000	\$ 133,900	\$ 96,000
<b><u>Other Funds</u></b>				
Facilities Fee (21st Century Buildings Project)	\$ 3,361,500	\$ 6,410,175	\$ 6,147,413	\$ 5,556,776
Art & Design Construction	\$ 7,666,800			
Vadalabene Center Expansion	\$ 4,192,077			
<b>Total Long Term Capital</b>	<b>\$ 36,310,255</b>	<b>\$ 33,029,543</b>	<b>\$ 9,964,594</b>	<b>\$ 8,970,738</b>

Table G-1

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## NEW BUILDINGS/ADDITIONS (FY 2011)

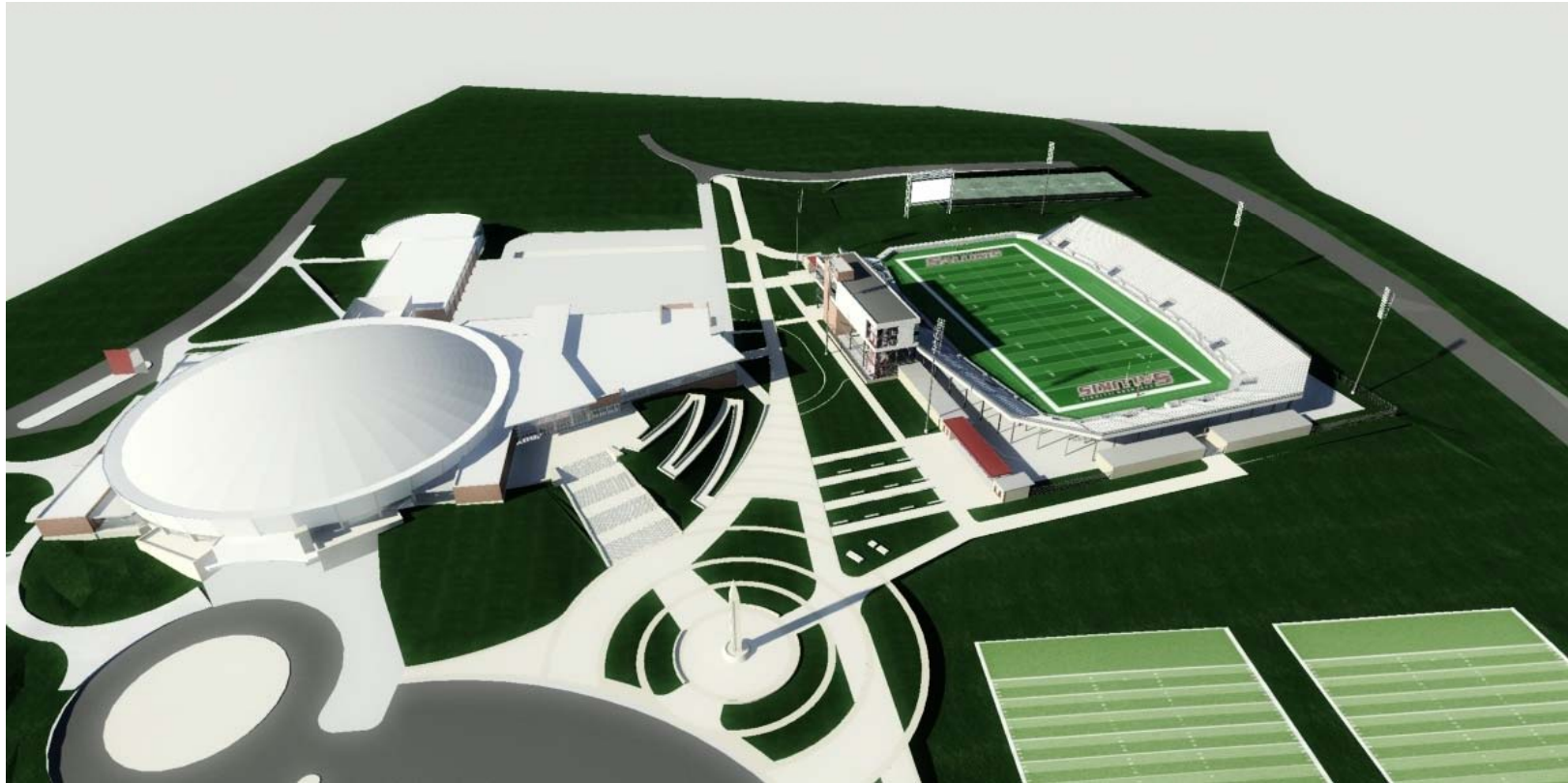
New Buildings/Additions	Description	FY 11 Budget	Source
Transportation Education Center	Construction and observation for a multi-year project for the Transportation Education Center.	\$ 27,019,700	State, Federal, and Private Funding (Regular Capital)
Student Services Building	Planning stage - architecture and engineering costs.	1,800,000	Bond Financing paid by Student Fees (Debt Financing)
Saluki Way - Football Stadium & Arena Addition	Construction and observation for a multi-year project for a new football stadium and major addition east of the SIU Arena.	13,700,000	Bond Financing paid by Student Fees and Local Funds (Debt Financing & Other Funds)
Southern Illinois Research Park Roadway	Construction of new/additional road at Southern Illinois Research Park.	1,198,694	Federal Highway Funds via IDOT and Debt Financing (Other Funds)
Southern Illinois Research Park Site Improvements	General site improvements and utility extension for future building (infrastructure and land preparation for Building #3).	407,500	SBA Grant (Other Funds)
Farm Service Center	Construction of new Farm Service Center to replace three farm service buildings destroyed during the ice storms of 2008 and the May 8, 2009 storm.	600,000	FEMA, University Self-Insurance, Insurance Coverage Proceeds, Deferred Maintenance Funds, Non-State Operating Funds (Other Funds)
<b>Total</b>		<b>\$ 44,725,894</b>	

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE TRANSPORTATION EDUCATION CENTER



*The Transportation Education Center (TEC), to be constructed at Southern Illinois Airport, will bring together Automotive and Aviation degree programs, students, and faculty in one location. The TEC facility will consist of a main facility, fleet storage and an engine test facility. On the completion of the TEC, the Carterville campus facilities (approximately 94,000 gsf) will be demolished. The total project cost of \$65,576,500 will be fully funded with State dollars. On September 2, 2005, the Governor announced the release of \$3.9 million for planning and design. Project is currently in the design stages.*

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE SALUKI WAY



*This project consists of building a new football stadium and completing a major renovation to the SIU Arena as key parts of Saluki Way's phase one. The new football stadium will include fixed seating, a press box, suites, stadium club space and areas for concessions and lavatories. The renovation of the SIU Arena will include seating and accessibility improvements, reconfiguration of event support areas, club space, mechanical improvements and exterior enhancements. The current tennis and recreation field areas will be relocated to facilitate this new construction. Construction for arena and football began in April 2009 with completion scheduled for September 2010. The estimated cost is \$73,500,000 and will be financed by non-appropriated funds.*

SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE  
NEW BUILDINGS/ADDITIONS (FY 2011)

New Buildings/Additions	Description	FY 11 Budget	Source
None			
Total		\$ -	

Table G-3

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## NEW BUILDINGS/ADDITIONS (FY 2011)

New Buildings/Additions	Description	FY 11 Budget	Source
Science Building (825-030-067)	Construction of new building .	55,401,500	State CDB (Regular Capital)
Health Science Building Planning	Preliminary design for Health Sciences Building	50,000	Operating (State Operating Funds)
Engineering Expansion Planning	Design for Engineering Building addition	600,000	Operating/COPs (State Operating Funds)
Art & Design Building II Planning	Design for second Art & Design building	600,000	Construction Funds (State Operating Funds)
Vadalabene Center Expansion Planning	Design for Vadalabene Center addition	277,000	Operating (State Operating Funds)
Greek Housing	Design and begin construction of a new Greek Village	5,000,000	Private and/or Operating Funds (Other Funds)
Cougar Village Apartment 529 Replacement	Construction for replacing Apartment 529 damaged in fire Fall 2009	800,000	Insurance Proceeds (Other Funding)
MDL Planning and Construction	New MDL lab at the Dental School	4,500,000	Grant Funding (Other Funding)
<b>Total</b>		<b>\$ 67,228,500</b>	

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE SCIENCE BUILDING



*The 136,000 square foot four story building will include wet labs for teaching and research, offices for faculty and graduate researchers, and student study spaces. This building will be constructed to the west of the existing science building and connected to the existing building by an enclosed elevated bridge at the first floor. Once the new facilities are constructed and occupied, the second phase consisting of the renovation of a portion of the existing building, will begin. Total project cost is \$81.7 million and is funded by a State of Illinois capital appropriation. The new building is being designed and constructed using green sustainability standards with a goal of achieving the Silver Level as certified by the U.S. Green Building Council's LEED program.*

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## ASSET MAINTENANCE – FACILITIES RENEWAL & RENOVATIONS (FY 2011)

**University Guideline:** The assets critical to the success of the University include physical assets such as buildings and equipment but also curricula and human resources, which must be maintained. The five-year target is to invest an amount equaling an average of two percent of the replacement value of the plant on facilities renewal and renovation each year.

Regular Capital Projects	Description/ Scope Statement	FY 11 Budget	Responsible Unit
Morris Library Renovation	Completion of Morris Library Renovation Project (6th & 7th floors).	\$ 1,950,000	Capital Development Board
	<i>Sub-Total</i>	\$ 1,950,000	.....
Capital Renewal Projects			
FY10 Appropriation (no funds FY05, FY06, FY07, FY08 or FY09 Appropriation)	Roof Renovation-General Campus, Shryock Dimming System. (Anticipated appropriation \$6,500,000 over 3 years.)	\$ 2,166,667	Capital Development Board, Administration
FY11 Appropriation (no funds FY05, FY06, FY07, FY08 or FY09 Appropriation)	Electrical Feeders Upgrades, Water Line Replacement, Roof Renovation-General Campus, Replace Greenhouses. (Anticipated appropriation \$6,500,000 over 3 years.)	\$ 2,166,667	Capital Development Board, Administration
	<i>Sub-Total</i>	\$ 4,333,334	.....

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## ASSET MAINTENANCE – FACILITIES RENEWAL & RENOVATIONS (FY 2011)

State Operating Funds	Description/ Scope Statement	FY 11 Budget	Responsible Unit
<b>Routine Repair &amp; Maintenance and Storm Damage Repairs</b>	Routine repair and maintenance costs include expenditures required to maintain and repair all campus facilities and corresponding systems. General plumbing, electrical heating/refrigeration and carpentry repairs (both scheduled and unscheduled) that are not part of a capital, capital renewal, or deferred maintenance project would fall into this category. [Total budget includes \$167,025 for repairs to the University Farms Feed Mill resulting from the May 8, 2009 storm and is net of \$376,843 FEMA funds.]	\$ 1,520,068	Administration
<b>Academic Building Renovations</b>	Renovation of classrooms, laboratories, and general remodeling expenses in academic buildings. Includes \$22,000 for room renovation to support creation of a computer lab in Economics (total project \$31,000, with \$9,000 in non-state operating funds from Vice Chancellor for Research).	\$ 219,200	Provost
	<i>Sub-Total</i>	\$ 1,739,268	-----
Non-State Operating Funds			
<b>Routine Repair &amp; Maintenance and Storm Damage Repairs</b>	Routine building repairs and maintenance (University Housing \$5,585,800; Student Recreation Center \$300,000; Student Center \$195,000; Student Health Center \$83,259; Rainbow's End \$75,000).	\$ 6,239,059	University Housing, Student Recreation Center, Student Center, Student Health Center, Rainbow's End
<b>Routine Repair &amp; Maintenance</b>	Routine repair and maintenance costs include expenditures required to maintain and repair all campus facilities and corresponding systems. General plumbing, electrical heating/refrigeration and carpentry repairs (both scheduled and unscheduled) that are not part of a capital, capital renewal, or deferred maintenance project would fall into this category. (Facilities Maintenance Fee Funds.)	\$ 1,392,000	Administration and Finance
<b>Departmental Specific Deferred Maintenance Projects</b>	General Campus: Campus roofs, Power Plant & distribution systems, academic/classroom/lab upgrades, HVAC repairs. Power Plant repairs. (Facilities Maintenance Fee Funds.)	\$ 3,125,005	Administration and Finance
<b>Storm Damage Repairs</b>	Academic building roof repairs and upgrades resulting from May 8, 2009 storm. Total budget is net of \$2,493,177 insurance proceeds. [Facilities Maintenance Fee Funds.]	\$ 816,910	Administration and Finance
<b>Deferred Maintenance</b>	Small deferred maintenance projects. (Facilities Maintenance Fee Funds.)	\$ 1,278,714	Administration and Finance
	<i>Sub-Total</i>	\$ 12,851,688	-----

# SOUTHERN ILLINOIS UNIVERSITY CARBONDALE

## ASSET MAINTENANCE – FACILITIES RENEWAL & RENOVATIONS (FY 2011)

Debt Financing	Description/ Scope Statement	FY 11 Budget	Responsible Unit
Housing Sprinklers	Completion of sprinkler installations - University Hall and Thompson Point.	\$ 2,096,000	University Housing
Student Recreation Center HVAC Replacement	HVAC total equipment replacement including controls, lighting system, and associated costs for energy conservation and efficiency. Total Project Cost is 3.5 million and carries a 12-year payback.	\$ 500,000	Student Recreation Center
	<i>Sub-Total</i>	<i>\$2,596,000</i>	-----
Capital Reserves			
Student Center, University Housing, Student Recreation Center	<u>Student Center</u> : HVAC mechanical renovations; replacement of kitchen equipment and dining service renovations, escalators - repair/replace stepchain/rollers; modernization of passenger elevator, investment in renovations (fast food space); fire pump (\$615,000). <u>University Housing</u> : Carpeting, floor tile, and lounge furniture at Thompson Point; window drapes in all areas; air handling units at Trueblood; water main to University Hall; and general maintenance (\$4,200,000). Total Housing budget Includes \$547,802 for roof repairs and upgrades resulting from May 8, 2009 storm and is net of \$1,216,380 insurance proceeds. <u>Student Recreation Center</u> : Repairs/replacements and upgrades (\$116,556).	\$ 4,931,556	Student Center, University Housing, Student Recreation Center
	<i>Sub-Total</i>	<i>\$ 4,931,556</i>	-----
Other Funds			
Saluki Way - Arena Renovation	Multi-year renovation project for the SIU Arena.	\$ 6,300,000	Athletics (Private Funding)
Academic Building Renovations	Construct a patio on the east side of Morris Library, to include a concrete foundation, engraved pavers, anchored furniture (\$35,160), and lighting.	\$ 130,000	Provost (Private Funding)
University Farms Storm Damage Repairs	Replacement of buildings destroyed by May 8, 2009 storm: Horse Center Breeding Shed (\$62,952), Cow Loafing Shed (\$43,001), Farm Storage Building (\$39,001), Hay Storage Buildings (\$82,001), Beef Center - Calving Barn (\$42,001). Total budget is net of \$179,666 FEMA funds. Total budget includes \$600,000 for repair/replacement of fences damaged in May 8, 2009 storm (funding source breakdown for fence repair/replacement to be determined).	\$ 689,290	Provost (FEMA, Insurance Proceeds, Private Funding-Industry Contributions, Deductible to be Paid Centrally)
	<i>Sub-Total</i>	<i>\$ 7,119,290</i>	-----
Total (FY 2011)		\$ 35,521,136	

Guideline: (Invest amount equaling 2% of replacement value of plant) = \$38,879,252.

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## ASSET MAINTENANCE – FACILITIES RENEWAL & RENOVATIONS (FY 2011)

*University Guideline: The assets critical to the success of the University include physical assets such as buildings and equipment but also curricula and human resources, which must be maintained. The five-year target is to invest an amount equaling an average of two percent of the replacement value of the plant on facilities renewal and renovation each year.*

Regular Capital Projects	Description/ Scope Statement	FY 11 Budget	Responsible Unit
None			
	<i>Sub-Total</i>	\$ -	.....
Capital Renewal Projects			
FY 11 Appropriation	Multiple exterior repairs to concrete infrastructure items and replace two small roofs.	\$ 226,000	Capital Development Board Administration
	<i>Sub-Total</i>	\$ 226,000	.....
State Operating Funds			
None			
	<i>Sub-Total</i>	\$ -	.....
Non-State Operating Funds			
SCI Parking Lot	Construction of Parking Lot at 316-335 W. Carpenter for Simmons Cancer Institute	\$ 459,000	Capital Planning and Service Operations
Exterior Facility Painting	Preparation and painting 913 N. Rutledge building, and exterior railings and door frames around campus	\$ 75,000	Capital Planning and Service Operations
Renovate 13 Restrooms in 801 N. Rutledge Building	Renovate restrooms in main Medical Instruction Facility.	\$ 100,000	Capital Planning and Service Operations
	<i>Sub-Total</i>	\$ 634,000	.....

# SOUTHERN ILLINOIS UNIVERSITY SCHOOL OF MEDICINE

## ASSET MAINTENANCE – FACILITIES RENEWAL & RENOVATIONS (FY 2011)

Debt Financing	Description/ Scope Statement	FY 11 Budget	Responsible Unit
None			
	<i>Sub-Total</i>	\$ -	-----
Capital Reserves			
Parking Lot Resurfacing	Resurface parking lots behind 801, 911, and 913 N. Rutledge to replace existing parking lot surfaces, and improve drainage. (Scheduled in FY 2010 but not completed.)	\$ 140,000	Capital Planning and Service Operations
Replacement of Moy Building Roof	Replacement of existing flat roof for the Moy Building. To be funded from Medical Facilities system Repair, Replacement Reserve	\$ 440,000	Capital Planning and Service Operations
	<i>Sub-Total</i>	\$ 580,000	-----
Other Funds			
None			
	<i>Sub-Total</i>	\$ -	-----
Total (FY 2011)		\$ 1,440,000	

Guideline: (Invest amount equaling 2% of replacement value of plant) = \$3,433,000

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## ASSET MAINTENANCE – FACILITIES RENEWAL & RENOVATIONS (FY 2011)

*University Guideline: The assets critical to the success of the University include physical assets such as buildings and equipment but also curricula and human resources, which must be maintained. The five-year target is to invest an amount equaling an average of two percent of the replacement value of the plant on facilities renewal and renovation each year.*

Regular Capital Projects	Description/ Scope Statement	FY 11 Budget	Responsible Unit
Science project is reported as part of the "Additions" schedule.			
	<i>Sub-Total</i>	\$ -	.....
<b>Capital Renewal Projects</b>			
Replace Windows in Dunham Hall	Provides new windows.	\$ 1,716,900	VCA
Replace Windows in Rendleman	Provides new windows.	\$ 1,716,900	VCA
	<i>Sub-Total</i>	\$ 3,433,800	.....
<b>State Operating Funds</b>			
Deferred Maintenance	Complete deferred maintenance projects	\$ 1,437,088	VCA
General Maintenance	Complete general maintenance projects.	\$ 1,286,815	VCA
	<i>Sub-Total</i>	\$ 2,723,903	.....
<b>Non-State Operating Funds</b>			
University Housing	Complete routine maintenance of facilities.	\$ 344,225	VCSA
Morris University Center	Complete routine maintenance of facilities.	\$ 696,283	VCSA
Student Fitness Center	Complete routine maintenance of facilities.	\$ 215,727	VCSA
Campus Recreation	Complete routine maintenance of facilities.	\$ 51,036	VCSA
Student Success Center	Complete routine maintenance of facilities.	\$ 501,562	VCSA
	<i>Sub-Total</i>	\$ 1,808,833	.....

# SOUTHERN ILLINOIS UNIVERSITY EDWARDSVILLE

## ASSET MAINTENANCE – FACILITIES RENEWAL & RENOVATIONS (FY 2011)

Debt Financing	Description/ Scope Statement	FY 11 Budget	Responsible Unit
None			
	<i>Sub-Total</i>	\$ -	-----
Capital Reserves			
University Housing	Furniture, CV Commons grill renovation, CV 400 side ranges and carpet, WH roof, 500 side furnaces, PH boilers, CV return air upgrade, masonry study/repairs and cell phone booster system.	\$ 1,016,825	VCSA
Morris University Center	Carpet/furniture, Recreation equipment replacement, restroom upgrades, A.V. Equipment replacement and Air handler upgrades, Pizza Hut and Taco Bell concept remodel, Bookstore warehouse renovation.	\$ 1,130,000	VCSA
Campus Recreation	Rec Plex improvements and outdoor pool renovations.	\$ 58,100	VCSA
Student Fitness Center	Replace cardio and selectorized equipment, parking lot expansion/enhancement, sound system updates, resurface soccer court, replace TV's and wide screens, HVAC control unit upgrade and replace ceiling tiles.	\$ 126,150	VCSA
Parking Lot Maintenance	Parking Lot Sealing	\$ 253,000	VCA
Parking Lot Maintenance	Crack Filling	\$ 50,400	VCA
Parking Lot Special Projects	Lot P Resurface	\$ 29,300	VCA
Parking Lot Special Projects	Lot A Entrance Road	\$ 88,400	VCA
Parking Lot Special Projects	Lot F VIP Area	\$ 79,000	VCA
Parking Lot Special Projects	Miscellaneous Permanent Improvements	\$ 30,900	VCA
	<i>Sub-Total</i>	\$ 2,862,075	-----
Other Funds			
NCERC Fractionation Project	Installs fractionation equipment	\$ 4,680,000	VCA
Replace Windows in Peck Hall	Provides new windows	\$ 2,784,500	VCA
Peck Hall Renovation Phase I	Office and classroom renovation in Peck Hall	\$ 1,000,000	VCA
	<i>Sub-Total</i>	\$ 8,464,500	-----
<b>Total (FY 2011)</b>		<b>\$ 19,293,111</b>	

Guideline: (Invest amount equaling 2% of replacement value of plant) = \$21,744,293.



# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 CAPITAL RESERVES

*LAC guidelines permit the establishment of capital reserves for permanent improvements and equipment replacement. Reserves are funded from transfers of operational revenues and interest earnings from investments.*

	<u>Beginning Cash</u>	<u>Revenue</u>	<u>Expenditures</u>	<u>Planned Net Result</u>	<u>Ending Cash</u>	<u>Threshold</u>
<b>Revenue Bond Entities</b>						
<b>Repair &amp; Replacement Reserve</b>						
<b>SIUC</b>						
Athletic Facilities	\$602,956	\$482,983	\$0	\$482,983	\$1,085,939	
University Housing	5,828,070	4,540,142	4,450,000	\$90,142	\$5,918,212	
Student Recreation Center	694,002	102,048	145,000	(42,952)	651,050	
Student Center	1,733,716	145,529	615,000	(469,471)	1,264,245	
Child Care Center	96,619	9,534	0	9,534	106,153	
Northwest Annex	218,547	14,652	0	14,652	233,199	
Student Information System	295,141	91,586	150,000	(58,414)	236,727	
Student Medical Benefit	<u>536,547</u>	<u>79,697</u>	<u>0</u>	<u>79,697</u>	<u>616,244</u>	
Sub-Total	\$10,005,598	\$5,466,171	\$5,360,000	\$106,171	\$10,111,769	\$27,322,043
<b>SIUC - SOM</b>						
Medical Facilities System	<u>\$717,000</u>	<u>\$214,000</u>	<u>\$587,000</u>	<u>(\$373,000)</u>	<u>\$344,000</u>	\$1,700,000
<b>SIUE</b>						
University Housing	\$5,892,369	\$2,977,219	\$1,016,825	\$1,960,394	\$7,852,763	
Student Fitness Center	1,256,748	225,127	138,896	86,231	1,342,979	
University Center	4,987,901	325,293	910,000	(584,707)	4,403,194	
Student Success Center	483,512	151,731	0	151,731	635,243	
Parking and Traffic Infrastructure	<u>383,078</u>	<u>459,499</u>	<u>539,400</u>	<u>(79,901)</u>	<u>303,177</u>	
Sub-Total	\$13,003,608	\$4,138,869	\$2,605,121	\$1,533,748	\$14,537,356	\$17,983,720
<b>Revenue Bond Total</b>	<b><u>\$23,726,206</u></b>	<b><u>\$9,819,040</u></b>	<b><u>\$8,552,121</u></b>	<b><u>\$1,266,919</u></b>	<b><u>\$24,993,125</u></b>	<b><u>\$47,005,763</u></b>



# SOUTHERN ILLINOIS UNIVERSITY

## FY 2011 CAPITAL RESERVES

LAC guidelines permit the establishment of capital reserves for permanent improvements and equipment replacement. Reserves are funded from transfers of operational revenues and interest earnings from investments.

	<u>Beginning Cash</u>	<u>Revenue</u>	<u>Expenditures</u>	<u>Planned Net Result</u>	<u>Ending Cash</u>	<u>Threshold</u>
<b>Non-Revenue Bond Entities</b>						
<b>SIUC</b>						
Athletics Facility Repair & Replacement Modernization Reserve	\$69,149	\$215,200	\$212,700	\$2,500	\$71,649	\$2,585,036
Campus Recreation Equipment Reserve	316	0	0	0	316	40,429
Center for Advanced Friction Studies Equipment Reserve	16,353	200	5,000	(4,800)	11,553	299,124
Daily Egyptian Equipment Reserve Fund	5,145	0	5,145	(5,145)	0	2,500,000
Experimental Farms Maintenance & Equipment Reserve	4,752	0	0	0	4,752	158,096
Information Technology-Infrastructure Equipment Reserve	201,211	50,000	0	50,000	251,211	1,059,263
Parking Facilities Repair & Replacement Reserve	2,191,078	92,000	0	92,000	2,283,078	3,263,191
Printing / Duplicating Equipment Reserve	330,045	59,000	99,000	(40,000)	290,045	1,000,000
Repair & Replacement Reserve - Elizabeth Apartments	44,498	21,500	10,000	11,500	55,998	56,371
Telecommunications Equipment Reserve	555,889	9,786	25,000	(15,214)	540,675	41,611
Travel Service Equipment Reserve	3,066	453,000	450,000	3,000	6,066	2,020,546
Vivarium Animal Housing	<u>3,284</u>	<u>7,000</u>	<u>10,000</u>	<u>(3,000)</u>	<u>284</u>	<u>237,630</u>
Sub-Total	\$3,424,786	\$907,686	\$816,845	\$90,841	\$3,515,627	\$13,261,297
<b>SIUC - SOM</b>						
S.M. Parking Development Reserve	\$134,500	\$3,100	\$135,000	(\$131,900)	\$2,600	\$254,000
S.M. Clinical Equipment Reserve	448,805	0	207,500	(207,500)	241,305	2,387,900
Educational Media Equipment Replacement Reserve	800	0	0	0	800	800
Printing Equipment Replacement Reserve	37,300	900	12,000	(11,100)	26,200	92,000
Facilities and Services Equipment Replacement	<u>72,400</u>	<u>1,600</u>	<u>4,200</u>	<u>(2,600)</u>	<u>69,800</u>	<u>94,200</u>
Sub-Total	\$693,805	\$5,600	\$358,700	(\$353,100)	\$340,705	\$2,828,900
<b>SIUE</b>						
Newspaper Equipment Replacement Reserve	\$20,218	\$10,150	\$13,900	(\$3,750)	\$16,468	\$13,262
Health Service Equipment Replacement Reserve	61,366	614	0	614	61,980	40,308
Campus Rec Equipment Replacement Reserve	82,761	52,621	47,873	4,748	87,509	73,805
Intercollegiate Athletics Equipment Replacement	18,899	405	0	405	19,304	96,047
SDM Clinic Equipment Replacement Reserve	<u>0</u>	<u>100,000</u>	<u>0</u>	<u>100,000</u>	<u>100,000</u>	<u>859,318</u>
Sub-Total	\$183,244	\$163,790	\$61,773	\$102,017	\$285,261	\$1,082,740
<b>Non-Revenue Bond Total</b>	<b><u>\$4,301,835</u></b>	<b><u>\$1,077,076</u></b>	<b><u>\$1,237,318</u></b>	<b><u>(\$160,242)</u></b>	<b><u>\$4,141,593</u></b>	<b><u>\$17,172,937</u></b>
<b>Grand Total</b>	<b><u>\$28,028,041</u></b>	<b><u>\$10,896,116</u></b>	<b><u>\$9,789,439</u></b>	<b><u>\$1,106,677</u></b>	<b><u>\$29,134,718</u></b>	<b><u>\$64,178,700</u></b>

<sup>(1)</sup> Campus Recreation has established a new reserve to be used for replacement of recreation equipment. The historical cost of the equipment exceeds \$200,000. Therefore, a reserve of \$40,000 is permissible.